

# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

The purpose of a Consolidated Plan is to identify housing and community development needs and to develop specific goals and objectives to address those needs over a five-year period. The Five-Year Consolidated Plan for the City of Camden covers the period July 1, 2010, to June 30, 2015. The Consolidated Plan allows the City to continue to receive federal housing and community development funds as a direct Entitlement from the U.S. Department of Housing and Urban Development (HUD). Continued receipt of these funds in year five, or FY 2014, the City of Camden must annually submit its Annual Consolidated Plan and Action Plan to HUD by May, 15, 2014.

Known as the *2014 Consolidated Plan*, the document was prepared by the Department of Planning and Development *formerly known as the Department of Development & Planning* in cooperation with the Bureau of Grants Management, Department of Finance to meet application requirements for the following grants and programs:

- Community Development Block Grant Program (CDBG)
- HOME Investment Partnerships (HOME)
- Emergency Solutions Grant Program (ESG)
- Housing Opportunities for Persons with AIDS (HOPWA)

These two City entities work with a significant number of non-profit housing and community development organizations in a public driven citizen participation process, providing a diversity of community development programs and related services to the City's low and moderate income persons and families.

The Department of Planning and Development is also responsible for HUD funding under the Economic Development Initiative Program and funding received under the American Recovery and Reinvestment Act of 2009, specifically through the Homelessness Prevention and Rapid Re-housing Program and the CDBG-R allocation.

The FY 2014 Consolidated Annual Action Plan describe to HUD how the City of Camden intends to use federal and non-federal resources to address the needs of very low, low and moderate income persons and families based on five goals.

These goals include:

- Provide Decent Housing,
- Provide a Suitable Living Environment,
- Expand Economic Development Opportunities
- Increase Home Ownership Among Minorities
- End Chronic Homelessness

The housing and community development activities described in the *Consolidated Plan* include: housing production; homeownership and housing preservation activities; public services provided to community members, particularly young people and elderly persons through the City's Department of Human Services and nonprofit organizations; the development and upgrading of public facilities; neighborhood economic development activities; land assembly activities; housing and services to homeless people and others with affordable housing and supportive service needs; and housing and services for persons living with HIV/AIDS.

Some of the above activities are proposed to be funded directly with HUD grant funds, and others are anticipated to leverage funding from State and other Federal sources.

As an Entitlement municipality, the City of Camden will receive an annual share of federal CDBG, HOME, ESG and HOPWA funds. In order to receive its Entitlement, Camden must submit an Annual Action Plan to HUD. The Fiscal Year (FY) 2014 Annual Action Plan includes the funding application for CDBG/HOME/ESG/HOPWA and information on proposed projects/activities and beneficiaries.

The City undertakes a planning process that calls for citizen participation obtained through public meetings and from input solicited from public agencies and private and nonprofit organizations that develop housing and deliver services. The City's citizen participation process began with a Community Input Survey to identify Five-Year Priorities conducted in 2010. Annually, two information meetings known as a Needs Assessment and the Grants Seminar are citizen participation events. Two public meetings, sponsored by the Department of Planning and Development, were also conducted to obtain citizen comments pertaining to the development of the *Final Consolidated Plan*. The Draft Consolidated Plan was made available to the public for 30 days beginning March 19, 2014. The Final Plan was presented at the third public meeting on May 5, 2014, prior to the submission of the *Consolidated Plan* in final form to HUD.

Once the plan is finalized, citizen review and response for plan changes are accommodated through public notification. A plan change known as a *substantial amendment*, revised in April, 2008, is an activity deletion or addition to the final statement; change in purpose of the activity; a change that results in a HUD activity/project category change; or a 50 percent increase or decrease in the entitlement fund total amount (i.e. CDBG, ESG, HOME, or HOPWA). Changes to the City's Consolidated Plan that do not constitute a substantial amendment include a change in location; or change in category of beneficiaries. A letter to HUD transmitting descriptions of any changes adopted by the City will be signed by the Mayor.

Any substantial amendment to the Consolidated Plan will be published in a newspaper of general circulation. A minimum of 30 days will be provided for public comment in writing. If no comments are received, the City will proceed with the adoption of the amendment without further notification.

Changes that do not constitute a substantial amendment (i.e., changes that do not exceed the 50 percent threshold), will be addressed through public notification. A minimum of 30 days will be provided for public comment in writing. If no comments are received, the City will proceed with the adoption of the amendment without further notification.

## 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The *Consolidated Plan* documents housing and community development priorities which will be used as a guide to achieve the following series of objectives over a five-year period, from Fiscal Year 2010 to Fiscal Year 2014. Each objective is followed by one or more five-year performance measures to indicate proposed accomplishments associated with each objective (responsible public agency or sub recipient organization identified in parentheses).

### **Affordable Housing/Rental Housing**

*Objective #1:* Provide tenant-based rental assistance to currently qualified and contracted Housing Choice Housing Assistance Program households, and expand the number of available vouchers (High priority).

Five-year projected number of units: 1,380.

#### *Five-Year Performance Measures:*

- Maintenance of 1,290 Housing Choice vouchers through the Housing Authority of the City of Camden
- Maintenance of 67 HOPWA Housing Choice vouchers and seek to expand to 70 Vouchers by the Division of Housing Services

*Objective #2:* Provide a realistic opportunity for the development of affordable rental housing through construction of new and/or converted housing units (High priority).

Five Year Projected Number of Units: 228

- *Five-Year Performance Measures:*
- Production of rental units through NJDCA, HMFA and LIHTC Arthur's Court – 30 family units North Camden Land Trust – 89 family units Roosevelt Manor – 74 family units 301 Market Street Project – 35 family units

### **Affordable Housing/Owner-Occupied Housing**

Five-Year projected number of units completed: 2,762+

*Objective #1:* Assist homeowner-occupants with the completion of emergency repairs (High priority).

#### *Five-Year Performance Measures:*

- through the City's Property Improvement Program – 250 homes (CDBG)

*Objective #2:* Assist homeowner-occupants in financing home repair and improvement projects (High priority).

- *Five-Year Performance Measures:*through the City's Housing Assistance Program – 200 homes (HOME)through the City's Residential Paint Program – 1,000 homes (CDBG)through the Camden Housing Initiative Program – 600 single family units (NJDCA and Camden Churches Organized for People)

*Objective #3:* Provide a realistic opportunity for the development of a limited number of affordable and market rate owner-occupied housing units through zoning, development incentives, and/or financial assistance to support the construction and sale of affordable housing (High priority).

*Five-Year Performance Measures:*

- Homebuyer financing for homes purchases by public housing residents (HACC).
- Production of Units for Homeowners
- Camden Lutheran Housing – 6 new homes (HOME)Metro Habitat for Humanity – 12 new homes (HOME)
- Cramer Hill Corp Development: Nueva Vida Home II Program – construct 19 housing units for sale
- South Camden Historic District Project – renovate and sell 9 housing units
- South Camden Historic District Phase II Project – rehabilitate and sell 22 housing units
- Oasis Development Project – construct and sell 10 new affordable housing units
- Carpenter's Square Project - construct 18 new affordable housing units for sale
- Neighborhood Preservation Program – rehabilitate 6 single family homes in the Cramer Hill neighborhood
- CRA/ Parkside Business and Community Partnership – renovate and sell 200 homes
- CRA/ Northgate II Associates – renovate and sell 94 housing units
- CRA/ M&M Development LLC – construct 79 housing units
- NJDCA/ HMFA/ LIHTCFairview Village – construct 19 housing units for saleBroadway West Phase I – construct 16 housing units for salePark Boulevard Phase II – rehabilitate 22 single family homes for home ownershipPark Boulevard Phase III - rehabilitate 30 single family homes for home ownership
- Cooper's Ferry Development AssociationSubdivide 8+ acres for market rate housing development adjacent to the Cramer Hill Waterfront Park

*Objective #4:* Provide financing assistance to first-time homebuyers (High priority).

- *Five-Year Performance Measure:*Through City Division of Housing Services, provide First Time

Homebuyer Grants to 150 low and moderate- income households (HOME).

### **Elimination of Slum and Blight**

*Objective #1:* Provide an active and aggressive property management program to maintain the city's vacant and abandoned properties (High priority).

- *Five-Year Performance Measure:*

- In partnership with state agencies, conduct systematic vacant property board-up, demolition of dangerous buildings, and maintenance of vacant lots. (CRA and CDBG).

## Homeless

*Objective #1:* Provide outreach assessment services to homeless individuals and families (High priority).

- Completion of outreach assessment for single- and multi-person households (Neighborhood Center; Respond PATH Day Center; New Visions Day Center; AIDS Coalition Ray of Hope Day Center; My Brother's Keeper Day Center for substance abusers; IHOC; Cathedral Kitchen; Project HOPE (Our Lady of Lourdes Hospital); CoSTAR for mentally impaired).

*Objective #2:* Provide emergency shelters for homeless individuals and families (High priority).

- *Five-Year Performance Measure:*
- Provide 455 persons emergency housing (Respond, Inc. (CDBG)/VOA/Catholic Charities)

*Objective #3:* Develop and/or maintain transitional housing for formerly homeless individuals and families (High priority).

Five-year projected number of beds in transitional units: 299.

- *Five-Year Performance Measure:*
- Maintenance of units with 265 beds of transitional housing (VOA – Anna Sample Transitional Families, Safe Haven and Safe Haven 2; OEO – A. Wright Place, Liberty House and Imani House; Center for Family Services – Home Base Group Home, Grand Slam Transitional Housing Home Base Apartments and Home Base Apartments STLP; NJDMVA – Veteran's Haven Crossroads; Respond Inc. – Crossroads; IHOC –Hospitality Network and Dooley House – Hogan House.
- Development of four new facilities with 34 beds of transitional housing (NJCA Shelter Support)

*Objective #4:* Maintain permanent supportive housing and permanent housing for formerly homeless individuals and families (High priority).

Five-year projected number of beds in permanent housing units: 237.

- *Five-Year Performance Measure:*
- Maintenance of 237 units of permanent supportive housing and permanent housing (OEO – Project OMAR and Sheridan Apartments; Center for Family Services – Camden Dreams; Dooley House – Dooley Supportive Housing; RPM – Fairview Village; UMDNJ – Housing with Heart; VOA – Camden Supportive Housing and Baldwin's Run; and the City's Housing Opportunities For Persons With Aids (HOPWA).

## **Public Facilities**

*Objective #1:* Support the development and operation of youth centers, child care centers, and health facilities (High priority).

- *Five-Year Performance Measure:*
- Continued CDBG funding of neighborhood-based public facilities development and improvement by nonprofit and public agencies.

*Objective #2:* Support the development and operation of senior centers, neighborhood facilities, parks and/or recreation facilities, and parking facilities (High priority).

- *Five-Year Performance Measure:*
- Continued CDBG funding of neighborhood-based public facilities development and improvements by nonprofit and public agencies.

## **Infrastructure Improvements**

*Objective #1:* Complete and maintain flood drainage, water, street, and sanitary sewer improvements (High priority).

- *Five-Year Performance Measure:* Activities to be provided by Division of Capital Improvements.

*Objective #2:* Complete and maintain solid waste disposal improvements, sidewalk improvements, and asbestos removal activities (Medium priority).

- *Five-Year Performance Measure:*
- Activities to be provided by Division of Capital Improvements.

## **Public Services**

*Objective #1:* Deliver handicapped services, youth services, substance abuse services, employment training, crime awareness, and health services (High priority).

- *Five-Year Performance Measure:* o Continued CDBG funding of neighborhood-based and citywide programs and services by the Department of Health and Human Services and sub-recipient organizations.

*Objective #2:* Deliver senior services, transportation services, fair housing counseling, tenant/landlord counseling, and child care services (Medium priority).

- *Five-Year Performance Measure:* o Continued CDBG funding of neighborhood-based and citywide programs and services by the DHHS and sub-recipient organizations.

## **Accessibility**

*Objective #1:* Develop housing that is accessible to elderly and disabled persons and adapt existing occupied housing to improve accessibility (High priority).

- *Five-Year Performance Measure:*
- Development of accessible housing in CRA-financed homeowner and rental ventures (CRA).
- Maintenance of 1,586 wheelchair accessible public housing units (HACC).

## **Historic Preservation**

*Objective #1:* Observe historic preservation standards associated with residential and nonresidential development activities (Low priority).

- *Five-Year Performance Measure:*
- Apply appropriate state and federal historic preservation standards associated with properties identified as historically significant in citywide survey (Development and Planning).

## **Economic Development**

*Objective #1:* Rehabilitate commercial and industrial facilities and infrastructure, and complete other improvements to commercial and industrial properties (High priority).

- *Five-Year Performance Measure:*
- In partnership with state agencies, use designated ERB funding to support these activities (CRA).

*Objective #2:* Provide technical assistance to business owners and operators (Medium priority).

- *Five-Year Performance Measure:*
- Maintain technical assistance support through Urban Enterprise Zone (CRA).

## **Other Community Development Needs**

*Objective #1:* Conduct code enforcement activities and prevent lead paint hazards (High priority).

- *Five-Year Performance Measure:*
- Continue department capacity-building to support systematic citywide code enforcement.

*Objective #2:* Complete energy efficiency improvements (Medium priority).

- *Five-Year Performance Measure:*
- Provide development financing for homeowner and rental ventures that incorporate energy efficiency improvements (CRA).

## Planning

*Objective #1:* Conduct planning to support the completion of the above activities.

- *Five-Year Performance Measure:*
- Complete neighborhood plans and strategic plans for designated neighborhoods (Development and Planning).

### 3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Fiscal Year 2014 is the fifth year of the City's current Five-Year Consolidated Plan. The City will continue its efforts to address the five year goals for development of affordable rental and owner housing, and first time homebuyer grant assistance. The previous goals set for these priority areas were revised to a more realistic number for affordable housing development and purchase assistance because of the long property acquisition process and limited funding resources. According to the 2010-2014 Five-year Plan, approximately 33% of the 5-year goal to develop 3,938 affordable rental housing units and approximately 45% of the 5-year goal to develop 597 affordable owner housing units were met by the end of the previous 5-year Plan period, June 30, 2010. The City anticipates meeting 33.7% of the previous 5-year goal to provide First Time Homebuyer grants to 700 low and moderate income households.

Under the Homeless Needs category, the City will not meet the 5-year goals for 675 emergency shelter beds and for 496 transitional housing units. In 2006, there was a paradigm shift on the national level to permanent supportive housing for the Homeless. Funding priority for permanent housing opportunities for the Homeless followed. The City met 19.6% of the 5-year goal for emergency shelter beds and 42.7% of the 5-year goal for transitional housing units.

No funding was reported for the following 5-Year Plan priority areas: asbestos removal, water improvement, substance abuse, handicap services, fair housing counseling, tenant/landlord counseling, child care services, accessibility, and energy efficiency improvements.

The City has or will substantially meet or exceed the 5-year goals for section 8 rental assistance (goal of 1,913/2,275 accomplished), owner-occupied rehabilitation grants (goal of 400/400 anticipated accomplishment), outreach to the homeless and at risk for homelessness (goal of 1,440/2,206 anticipated accomplishment), permanent housing for the homeless (goal of 183/205 anticipated accomplishment), community development activities and facilities funding, economic development funding, and planning activities (all categories received CDBG or ERB funding within the 5-year plan period).

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The City undertakes a planning process that calls for citizen participation obtained through public meetings and from input solicited from public agencies and private and nonprofit organizations that develop housing and deliver services. The City's citizen participation process began with a Community Input Survey to identify Five-Year Priorities conducted in 2010. Annually, two information meetings known as a Needs Assessment and the Grants Seminar are citizen participation events. Two public meetings, sponsored by the Department of Planning and Development, were also conducted to obtain citizen comments pertaining to the development of the *Final Consolidated Plan*. The Draft Consolidated Plan was made available to the public for 30 days beginning March 19, 2014. The Final Plan was presented at the third public meeting on May 5, 2014, prior to the submission of the *Consolidated Plan* in final form to HUD.

The City of Camden's Citizen Participation process has three goals, as related to the CDBG and HOME programs:

To increase the involvement of low income persons, residents of public housing and persons with special needs;

- To continue to clarify the roles and responsibilities of the various stakeholders thus enabling a variety of organizations to participate in meeting the goals and objectives identified by the community;
- To ensure all citizens and organizations have an opportunity to participate in the evaluation of funded activities on a regular basis.

The citizen participation process for the 2014-2015 Consolidated Plan and the 2014 Annual Action Plan included:

1. Community Safety Survey conducted March 2011 through May of 2011  
The annual Grants Seminar / public meeting conducted at City Council Chambers on October 30, 2013  
A Needs Assessment Public Meeting on November 19, 2013  
The deadline for RFPs was January 28, 2014  
The various levels of staff, CPAP, Administrative and Executive review were conducted between January 28, 2014 and March 12, 2014  
The new collaboration with CPAP, the Continuum of Care via the HPIC presents Emergency Solution plans with providers  
A Public Meeting on the draft Consolidated Plan and Action Plan was held on March 19, 2014 and the plans were on public display from March 19, 2014 through April 30, 2014.  
The final Public Meeting was held on May 5, 2014 with submission to the Newark HUD Office on May 15, 2014.

#### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Please see attachment

**6. Summary of comments or views not accepted and the reasons for not accepting them**

None

**7. Summary**

Mission: The City of Camden is guided by the mission to serve and build Camden's diverse community by effectively, efficiently and equitably enhancing residents' quality of life, attracting private investment; stimulate growth city-wide and delivering services with a commitment to excellence.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role		Name	Department/Agency
CDBG Administrator	CAMDEN	Housing/Parks/Human Services/Capital Impr./Fire	
HOPWA Administrator	CAMDEN	Division of Housing Services	
HOME Administrator	CAMDEN	Division of Housing Services	
ESG Administrator	CAMDEN	Dept. of Human Services	

**Table 1 – Responsible Agencies**

**Narrative (optional)**

The preparation of the Consolidated Plan is the responsibility of the Department of Finance, Bureau of Grants Management (BGM) in coordination with Department of Planning & Development, Division of Planning & Zoning. The Department of Finance, Bureau of Grants Management (BGM) manages and monitors HUD entitlement funded activities (CDBG, HOME, ESG, and HOPWA) from proposal solicitation to project close-out). The Camden Redevelopment Agency (CRA) which, under the direction of the Mayor, establishes housing and economic development policy and oversees development financing, real estate acquisition and site assemblage.

Organizations that carry out certain components of the Plan include, but are not limited to:

- City Division of Housing Services
- City Division of Capital Improvements and Project Management
- City Department of Human Services
- Homeless Network Planning Committee (HNPC) of Camden County
- Housing Authority of the City of Camden

- Camden Empowerment Zone
- Camden Urban Enterprise Zone

**Consolidated Plan Public Contact Information**

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The consultation of public and private agencies is growing to address multiple approaches to fair housing. A myriad of agencies currently focuses on health and social services to low and moderate income families that include the homeless, youth, elderly persons, persons with disabilities, persons with HIV/AIDS and their families. As the network expands geographically, so do the number of issues raised under the homeless strategy. The Homeless Planning Network represents Domestic Violence Agencies, Housing Authorities and HOPWA communities with plans to include Cumberland and other Counties. Other consultation includes the City as a DVRPC metropolitan planning member that focuses on transportation, workforce development and economic problems from a Delaware Valley regional planning prospective.

### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The City of Camden works with numerous agencies, both public and non-profit, to deliver economic development, housing and public services to the residents. The main agencies and organizations that significantly address the priority need areas of the Consolidated Plan and Annual Action Plan are as follows:

City Government plays a key role in getting ready for redevelopment either by completing redevelopment area plans/strategies and neighborhood strategic plans (Division of Planning), transferring city owned properties to the Camden Redevelopment Agency (CRA) for a nominal fee, or targeting funds and special programs to commercial corridors (UEZ).

Camden Redevelopment Agency (CRA) plays a key role in preparing sites for development through acquisition/clearance or through environmental remediation. CRA actively seeks and obtains environmental clean-up funds through NJ Department of Environmental Protection (DEP) and NJ Economic Development Authority (EDA).

*Cooper's Ferry Development Association* is a private, non-profit corporation dedicated to creating and carrying out economic development projects within the City of Camden. CFDA's mission is to coherently plan and implement high-quality urban redevelopment projects in order to help replenish Camden's depleted tax base and to create a significant number of jobs for city residents. CFDA also works to improve Camden's environment as a place in which to live, to work, to visit and to invest. CFDA primary area of development has been the Camden Waterfront area.

Camden Empowerment Zone, located mainly in the northwestern section of the City, continues to fund housing and economic development activities within the zone.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

Consultation with the Continuum of Care - City representatives attend Continuum of Care board meetings where decisions are made concerning ESG funding allocation, standards of performance, funding policies and procedures for the local administration of HMIS. The Camden County Homeless Network Planning Committee manages the process and ESG funding is discussed at all the monthly meetings. The Emergency Solution Grant funding is a standard item on the agenda.

Homeless Network Planning Committee (HNPC) is the primary decision making group for the Camden City/County Continuum of Care. The Collaborative of over 45 housing providers, social service agencies, and local/county/state agencies meets several times a month to discuss and resolve the multiple issues facing the homeless and at risk of homelessness. HNPC is the entity responsible for implementing the County homeless plan; Endings Have Beginnings, A Ten Year Plan to End Homelessness in Camden City / Camden County.

Community Planning and Advocacy Council (CPAC) coordinates county funding opportunities for public and human services. In addition to ESG, TANF, and FEMA grant funds, CPAC operates the State funded Differential Response Initiative which targets families of children at risk of abuse.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

HMIS Operation - NJHMFA is the administrator of the state-wide HMIS and client data will be entered as per rules established. The Camden County Community Planning and Advocacy Council will assist Camden City, and all City funded agencies, in ensuring that Camden City data entered into HMIS is done in an accurate and timely manner. Meetings of all City funded agencies will be held to ensure that any gaps in services are addressed as well as identifying processes to get homeless or at-risk of being homeless individuals and families to the appropriate sources.

As of April 2014, CPAC awaits notification of the Continuum of Care grant for \$3,097,530 from HUD a portion of which will fund 6 new projects including a planning grant and Housing First permanent facility

for the chronically homeless. The balance of the grant is renewal funding for 12 existing facilities and services. Cash Match and residential fees leverages the Continuum of Care grant.

The high incidence of domestic violence in Camden is being addressed by a special task force of City police and County prosecutors. The City has only one shelter in the City exclusively for domestic violence victims, but residents have access to the existing transitional housing shelters in the City and the County that also provide temporary housing and services for victims of domestic violence. The presence of domestic violence agencies on HNPCs PASH committee ensures the inclusion of domestic violence issues on an as needed basis.

The comprehensive needs of the Homeless are a high priority in our in FY 2014. The City is an active participant in the Camden County Continuum of Care planning process and in the monthly and special meetings of the planning body of the Homeless Network Planning Committee.

In FY 2014 HNPC's and the City of Camden's main priorities are

- Continue to encourage outreach assessment services to homeless individuals and families through Neighborhood Center, Respond PATH Day Center, New Visions Day Center, AIDS Coalition Ray of Hope Center, My Brother's Keeper Day Center (for substance abusers), IHOC, Cathedral Kitchen, Project HOPE (Our Lady of Lourdes Hospital), CoSTAR (for mentally impaired).
- Continues to provide rapid re-housing for people through modify programs as a part of a permanent housing solution
- Continues to provide stabilizing rental housing assistance in lieu of transitional housing for 265 persons through VOA at Anna Sample Transitional Housing, Safe Haven and Safe Haven 2; through OEO at A. Wright Place, Liberty House and Imani House; through Center for Family Services at Home Base Group Home, Grand Slam Transitional Housing Home Base Apartments and Home Base Apartments STLP; through NJDMVA at Veteran's Haven Crossroads; through Respond, Inc. at Crossroads through IHOC, and the Hospitality Network
- Continue to maintain 237 units of permanent housing and permanent supportive housing for formerly homeless individuals and families through OEO at OMAR and Sheridan Apartments; through the Center for Family Services at Camden Dreams; through Dooley House at Dooley House Supportive Housing; through RPM at Fairview Village; through UMDNJ at Housing with Heart; through VOA at Camden Supportive Housing and Baldwin's Run and through the City's Housing Choice Voucher Program under HOPWA (Housing Opportunities For Persons With AIDS).

HNPC and the Community Planning and Advocacy Council (CPAC) of Camden County continue to advocate for changes in policy that will insure that ending homelessness remains a priority and is achievable. HNPS continues to encourage 100% participation in the Homeless Management Information System (HMIS) by service providers. Training is continually offered to achieve quality data entry into the HMIS so that the needs of the homeless can be identified and addressed more efficiently.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Camden County Community Development
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City has improved the coordination between its existing housing programs and other agencies and levels of government by networking/sharing information. The information exchange that occurred during the Consolidated Plan process continues between public and private agencies, grantee sub-recipients and colleagues in the County.
2	<b>Agency/Group/Organization</b>	Camden County Council on Economic Opportunity, Inc.
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
3	<b>Agency/Group/Organization</b>	Camden County Women's Center
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Victims of Domestic Violence Services-homeless Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
4	<b>Agency/Group/Organization</b>	Housing Authority of the City of Camden
	<b>Agency/Group/Organization Type</b>	Housing PHA Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
5	<b>Agency/Group/Organization</b>	Cathedral Kitchen, Inc.
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Services-Education Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Veterans

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
6	<b>Agency/Group/Organization</b>	Catholic Charities
	<b>Agency/Group/Organization Type</b>	Housing Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
7	<b>Agency/Group/Organization</b>	Camden County Board of Social Services
	<b>Agency/Group/Organization Type</b>	Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

8	<b>Agency/Group/Organization</b>	Camden County Health & Human Services
	<b>Agency/Group/Organization Type</b>	Housing Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
9	<b>Agency/Group/Organization</b>	Center for Family Services
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-homeless Services - Victims Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Needs - Unaccompanied youth
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
10	<b>Agency/Group/Organization</b>	CITY OF CAMDEN'S DEPARTMENT OF HEALTH AND HUMAN SERVICES
	<b>Agency/Group/Organization Type</b>	Housing Services-Elderly Persons Services-Persons with Disabilities Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
11	<b>Agency/Group/Organization</b>	Camden City Development & Planning
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
12	<b>Agency/Group/Organization</b>	Clarifi
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
13	<b>Agency/Group/Organization</b>	Collaborative Support Programs of New Jersey
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
14	<b>Agency/Group/Organization</b>	Corporation for Supportive Housing
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
15	<b>Agency/Group/Organization</b>	Camden Coalition of Healthcare Providers (COSTAR)
	<b>Agency/Group/Organization Type</b>	Housing Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
16	<b>Agency/Group/Organization</b>	Covenant House
	<b>Agency/Group/Organization Type</b>	Housing Services-Health Services-Education

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Needs - Unaccompanied youth
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
17	<b>Agency/Group/Organization</b>	Community Planning & Advocacy (CPAC)
	<b>Agency/Group/Organization Type</b>	Housing Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
19	<b>Agency/Group/Organization</b>	Food Bank of South Jersey
	<b>Agency/Group/Organization Type</b>	Housing Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

20	<b>Agency/Group/Organization</b>	Gloucester County Department of Human Services
	<b>Agency/Group/Organization Type</b>	Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
21	<b>Agency/Group/Organization</b>	Ingerman Group
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
22	<b>Agency/Group/Organization</b>	Interfaith Homeless Outreach Council
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
23	<b>Agency/Group/Organization</b>	Interstate Realty Management
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
24	<b>Agency/Group/Organization</b>	Joseph House of Camden
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Veterans
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
25	<b>Agency/Group/Organization</b>	Monarch Housing Associates
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Needs - Veterans

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
26	<b>Agency/Group/Organization</b>	Nehemiah Group
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless Services-Education Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
27	<b>Agency/Group/Organization</b>	The Neighborhood Center, Inc.
	<b>Agency/Group/Organization Type</b>	Housing Services-Children Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

28	<b>Agency/Group/Organization</b>	New Life Community Development Corporation
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless Business and Civic Leaders Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
29	<b>Agency/Group/Organization</b>	New Visions Community Services
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless Services - Victims Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Needs - Veterans
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
30	<b>Agency/Group/Organization</b>	New Jersey Dept. of Human Services
	<b>Agency/Group/Organization Type</b>	Housing Other government - County

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
31	<b>Agency/Group/Organization</b>	New Jersey Division of Mental Health Servies
	<b>Agency/Group/Organization Type</b>	Housing Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
32	<b>Agency/Group/Organization</b>	New Jersey State Parole Board
	<b>Agency/Group/Organization Type</b>	Housing Other government - State
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
33	<b>Agency/Group/Organization</b>	New Jersey Department of Military & Veterans Affairs
	<b>Agency/Group/Organization Type</b>	Housing Other government - State

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Needs - Veterans
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
34	<b>Agency/Group/Organization</b>	Project HOPE
	<b>Agency/Group/Organization Type</b>	Housing Services-Health Services-Education Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
35	<b>Agency/Group/Organization</b>	Rebuilding Together Camden
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

36	<b>Agency/Group/Organization</b>	Respond, Inc.
	<b>Agency/Group/Organization Type</b>	Housing Services-Children Services-Elderly Persons Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
37	<b>Agency/Group/Organization</b>	SCUCS, Inc.
	<b>Agency/Group/Organization Type</b>	Housing Services-Elderly Persons Services-Persons with Disabilities Services-Health Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
38	<b>Agency/Group/Organization</b>	Steininger Behavioral Care Services
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
39	<b>Agency/Group/Organization</b>	The Affordable Homes Group, Inc.
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
40	<b>Agency/Group/Organization</b>	United Way of Camden County
	<b>Agency/Group/Organization Type</b>	Housing Services-Health Services-Education Service-Fair Housing Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

41	<b>Agency/Group/Organization</b>	Union Organization for Social Services (UOSS)
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless Services-Health Service-Fair Housing Services - Victims
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
42	<b>Agency/Group/Organization</b>	Village Wrap
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
43	<b>Agency/Group/Organization</b>	Volunteers of America Delaware Valley
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Health Services-Education

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Veterans
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	CPAC	

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

**AP-12 Participation – 91.105, 91.200(c)**

**1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

The City undertakes a planning process that calls for citizen participation obtained through public meetings and from input solicited from public agencies and private and nonprofit organizations that develop housing and deliver services. The City’s citizen participation process began with a Community Input Survey to identify Five-Year Priorities conducted in 2010. Annually, two information meetings known as a Needs Assessment and the Grants Seminar are citizen participation events. Two public meetings, sponsored by the Department of Planning and Development, were also conducted to obtain citizen comments pertaining to the development of the *Final Consolidated Plan*. The Draft Consolidated Plan was made available to the public for 30 days beginning March 19, 2014. The Final Plan was presented at the third public meeting on May 5, 2014, prior to the submission of the *Consolidated Plan* in final form to HUD.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

The City administers CDBG, HOME, ESG and HOPWA funds.

#### Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	2,222,868	500,000	0	2,722,868	0	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	844,021	0	0	844,021	0	
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	708,380	0	0	708,380	0	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	179,275	0	0	179,275	0	

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City proposes to use HOME funds in 2014 to assist the successful nonprofit organization with construction or rehabilitation of owner-occupied single family homes. The HOME investment includes the anticipated matching funds from (Developer Equity) and other funds. In the 2012 Request(s) for Proposal, the City only received requests for operating costs.

The Emergency Solutions Grant in the amount of \$219,919.00 will be matched in excess of the required 100%, by the following sources:

- The City of Camden’s Department of Human Services - Bureau of Senior and Emergency Services plans to RFP homeless and homeless prevention services. These services include the implementation of programs outlined under the city’s ESG homeless and homeless prevention activities. At this time, the City has not obligated funds, however will provide a 100% match using provider salaries and at a 100% match minimum from the funds awarded through RFP to ESG subrecipients. Matching resources in excess of the 100% requirement match projected to include cash contributions expended for allowable costs, and non-cash contributions including, but not

limited to, the value of any real property, equipment, goods, or services, provided that the costs are allowable costs paid by the grant or program income during the contract period and program costs consistent with ESG program standard established by HUD.

- The City of Camden intends move to those not permanently housed with location and stabilization assistance for the homeless population in the City of Camden. The City's 2014 ESG budget proposes this program "Rapid Re-Housing Rental" at a cost of \$43,983.

#### CDBG Program Income

With regard to the projections of CDBG Program Income for the UDAG loan; please be advised that in the original agreement, the amount projected was based on a surcharge of ticket sales on 400,000 people annually; ranging from \$1.50 to \$2.50 per ticket. At 400,000 in attendance; we were to anticipate \$500,000 annually from 2009-2016 to a possible \$700,000 from 2014-2021 (see attached email from Carmen Franzini, CEO of NJEDA)

These projections may or may not be realized annually within the fiscal year. Historically, we receive partial payments during or after the fiscal year has begun; therefore, we cannot accurately project receipt of funds for any given year in our C-Plan.

#### **If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

No land has been donated.

#### **Discussion**

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Clearance and Demolition	2010	2014	Clearance & Demolition	City-Wide	Slum & Blight	CDBG: \$390,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 77344 Persons Assisted Buildings Demolished: 15 Buildings
2	Youth Services/Child Care	2010	2014	Non-Housing Community Development	City-Wide	Public Service	CDBG: \$132,287	Public service activities other than Low/Moderate Income Housing Benefit: 7150 Persons Assisted
3	Senior Services	2010	2014	Non-Housing Community Development	City-Wide	Public Service	CDBG: \$90,000	Public service activities other than Low/Moderate Income Housing Benefit: 1200 Persons Assisted
4	Single-Family Home Rehabilitation	2010	2014	Affordable Housing	City-Wide	Affordable Housing/Owner-Occupied Housing	CDBG: \$335,000 HOME: \$329,619	Homeowner Housing Rehabilitated: 67 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Homeownership Assistance	2010	2014	Affordable Housing	City-Wide	Affordable Housing/Owner-Occupied Housing	HOME: \$430,000	Direct Financial Assistance to Homebuyers: 40 Households Assisted
7	Neighborhood Clean-up	2010	2014	Non-Housing Community Development	City-Wide	Public Service	CDBG: \$32,000	Public service activities other than Low/Moderate Income Housing Benefit: 77344 Persons Assisted
8	Fire Station/Equipment	2010	2014	Non-Housing Community Development	City-Wide	Public Facilities	CDBG: \$100,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 77344 Persons Assisted
9	Neighborhood Facilities	2010	2014	Non-Housing Community Development	City-Wide	Public Facilities	CDBG: \$315,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 77344 Persons Assisted
10	Parks/Recreational Facilities	2010	2014	Non-Housing Community Development	East Camden 6016 Liberty Park	Public Facilities	CDBG: \$384,007	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 22995 Persons Assisted
11	Homeless Prevention	2010	2014	Non-Homeless Special Needs	City-Wide	Homeless/HIV/AIDS/Non-Homeless Special Needs	ESG: \$129,974	Homelessness Prevention: 60 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
12	Rapid Re-Housing	2010	2014	Homeless	City-Wide	Homeless/HIV/AIDS/Non-Homeless Special Needs	ESG: \$35,855	Tenant-based rental assistance / Rapid Rehousing: 30 Households Assisted
13	Tenant-Based Rental Assistance	2010	2014	Non-Homeless Special Needs	City-Wide Camden County Burlington County Gloucester County	Homeless/HIV/AIDS/Non-Homeless Special Needs	HOPWA: \$637,542	Housing for People with HIV/AIDS added: 80 Household Housing Unit
14	Planning	2010	2014	Non-Housing Community Development	City-Wide	Planning	CDBG: \$444,574 HOPWA: \$70,838 HOME: \$84,402 ESG: \$13,446	Other: 1 Other

Table 6 – Goals Summary

### Goal Descriptions

1	Goal Name	Clearance and Demolition
	Goal Description	

2	<b>Goal Name</b>	Youth Services/Child Care
	<b>Goal Description</b>	
3	<b>Goal Name</b>	Senior Services
	<b>Goal Description</b>	
4	<b>Goal Name</b>	Single-Family Home Rehabilitation
	<b>Goal Description</b>	
6	<b>Goal Name</b>	Homeownership Assistance
	<b>Goal Description</b>	
7	<b>Goal Name</b>	Neighborhood Clean-up
	<b>Goal Description</b>	
8	<b>Goal Name</b>	Fire Station/Equipment
	<b>Goal Description</b>	
9	<b>Goal Name</b>	Neighborhood Facilities
	<b>Goal Description</b>	
10	<b>Goal Name</b>	Parks/Recreational Facilities
	<b>Goal Description</b>	
11	<b>Goal Name</b>	Homeless Prevention
	<b>Goal Description</b>	
12	<b>Goal Name</b>	Rapid Re-Housing
	<b>Goal Description</b>	

13	Goal Name	Tenant-Based Rental Assistance
	Goal Description	
14	Goal Name	Planning
	Goal Description	

**Table 7 – Goal Descriptions**

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):**

Owner (47 low/moderate households)

## AP-35 Projects – 91.220(d)

### Introduction

The City of Camden will use its CDBG (21), HOME (5), ESG (1) and HOPWA(3) funds on a total of 30 proposed projects.

#	Project Name
1	2014 CDBG Administration
2	Demolition
3	Neighborhood Clean-Ups
4	Anti-Graffiti Program
5	Camden Maritime Museum
6	Joseph's House Renovations
7	Fire Equipment
8	Parks Programs
9	Property Improvement / Residential Paint Programs
10	HS: Summer Youth Employment Program
11	HS: Summer Pool Program
12	HS: Senior Bowling League
13	HS: Senior Billiards Club
14	HS: Keeping Seniors Safe & Warm
15	HS: Older Americans Month Program
16	HS: Senior Wellness Workshops
17	HS: Senior Citizen Field Trips
18	HS: Senior Health Workshops
19	HS: Senior Book Club
20	HS: Senior Leisure Activities
21	HS: Senior Arts & Crafts Program
22	2014 HOME Administration
23	St. Joseph East Camden II
24	First Time Homebuyer Program
25	NHS Counseling FTHB
26	2014 Camden Housing Program
27	2014 HESG City of Camden Programs
32	2014 HOPWA BGM 3% Administration
33	2014 HOPWA Housing Services 7% Administration
34	2014 HOPWA Camden MSA Housing Voucher Program

**Table 8 – Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved**

**needs**

## Projects

### AP-38 Projects Summary

#### Project Summary Information

Table 9 – Project Summary

<b>1</b>	<b>Project Name</b>	2014 CDBG Administration
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Planning
	<b>Needs Addressed</b>	Planning
	<b>Funding</b>	CDBG: \$444,573
	<b>Description</b>	General Administration of the CDBG Programs. (Citations 570.205 [CDBG])
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	General Administration of CDBG programs includes overall program management, coordination, activity monitoring, technical assistance and evaluation.
<b>2</b>	<b>Project Name</b>	Demolition
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Clearance and Demolition

	<b>Needs Addressed</b>	Slum & Blight
	<b>Funding</b>	CDBG: \$390,000
	<b>Description</b>	Demolition and clearance activities to remove hazardous structures in danger of collapse according to New Jersey standards
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	15 Low/Mod Income Units
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	The City's clearance of blight program removes hazardous structures and holds the contractor responsible for the stucco and/or vinyl siding of the property owners adjoining wall. The New Jersey Uniform Construction Code requires that reported unsafe structures be determined by inspection, notice generated, listed according to priority and available resources, prepared specifications for the Purchasing Office to initiate the bid process.
<b>3</b>	<b>Project Name</b>	Neighborhood Clean-Ups
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Neighborhood Clean-up
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$17,000
	<b>Description</b>	Clearance activities remove trash and debris from publicly owned lots. Volunteers are enlisted to clear debris neighborhood by neighborhood during summer and fall months.
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	77,344 Low/Mod Income persons
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	The City's clearance program removes trash debris from city-owned property. The Mayor's Office list a schedule of clean-ups and places the list on the web-site soliciting neighborhood organizations and volunteers to sign-up. The City purchases brooms, shovels, trash bags and other tools to remove debris.
4	<b>Project Name</b>	Anti-Graffiti Program
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Neighborhood Clean-up
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Clearance activities remove graffiti from publicly owned properties, spot blight removal, and construct 2 murals on community lots. Art students are enlisted to construct the mural for stipends during summer and fall months.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	77,344 Low/Mod Income persons
	<b>Location Description</b>	Citywide

	<b>Planned Activities</b>	The City's clearance program removes graffiti city-wide from city-owned property. The construction of murals with Camden resident participation via web-site soliciting neighborhood organizations and art majors from school sign-up. The City purchases materials, the artist designs the mural, students gain work and life experience as well as discourage graffiti.
5	<b>Project Name</b>	Camden Maritime Museum
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Neighborhood Facilities
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$190,000
	<b>Description</b>	The Camden Shipyard & Maritime Museum convert a church to public use and provides facilities for youth maritime education. (CDBG Citation 570.201 (c))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	77,344 Low/Mod Income persons
	<b>Location Description</b>	1910 Broadway Street Camden, NJ 08104
<b>Planned Activities</b>	The former church/parish hall was converted to a Maritime Museum in 2010. Improvements to the office that includes stairs, wall board, etc. and electrical upgrades.	
6	<b>Project Name</b>	Joseph's House Renovations
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Neighborhood Facilities
	<b>Needs Addressed</b>	Public Facilities

	<b>Funding</b>	CDBG: \$125,000
	<b>Description</b>	The Joseph's House purchased a building at 555 Atlantic Avenue and plans improvements to the public facility. (CDBG Citation 570.201 (c))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	75 Homeless Overnight Beds
	<b>Location Description</b>	555 Atlantic Avenue Camden, NJ 08104
	<b>Planned Activities</b>	The 75 bed facility is a year-round homeless shelter, with offices for referral services. Improvements include interior and exterior improvements e.g. sheetrocking, security, HVAC, plumbing, floor, kitchen and exterior work. Both day and night services are planned. This is the former site of a state youth facility. The facility will be utilized as the City's winter warming shelter.
<b>7</b>	<b>Project Name</b>	Fire Equipment
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Fire Station/Equipment
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	The City will use funds to acquire fire equipment. (CDBG Citation 570.201 (c))
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	77,344 Low/Mod Income persons
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Funds will be used to purchase required fire fighting equipment that accessorizes and is located on the fire truck. The purchase of a new tractor cab with 8 kilowatt diesel generator needed in the event of a collapsed building, hazardous material emergency, or high angel rescue emergency.
<b>8</b>	<b>Project Name</b>	Parks Programs
	<b>Target Area</b>	6011 Rosedale/Dudley 6012 Stockton 6016 Liberty Park
	<b>Goals Supported</b>	Parks/Recreational Facilities
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$384,008
	<b>Description</b>	The Public Works Department is upgrading three City Parks. (CDBG Citation 570.201 (c))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	22,995 Low/Mod Income persons
<b>Location Description</b>	East Camden - Rosedale (CT 6011) and Stockton (6012) Liberty Park (CT 6016)	

	<b>Planned Activities</b>	Renovation of 3 Parks: East Camden (ct. 6011& 6012) & Liberty Park (ct. 6016)- Improvements to the waste spray pool to reduce the coat of utility water bills. The improvement include installation of below-ground features to keep the water demand active and rubberized safety surfaces to protect residents from injury.
9	<b>Project Name</b>	Property Improvement / Residential Paint Programs
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Single-Family Home Rehabilitation
	<b>Needs Addressed</b>	Affordable Housing/Owner-Occupied Housing
	<b>Funding</b>	CDBG: \$335,000
	<b>Description</b>	The Property Improvement Program, administered through the Division of Housing Services, provides resident homeowners grants to assist with the upgrade of essential systems. (CDBG Citation 570.202 (c) )
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	60 Low/Mod Income Households
	<b>Location Description</b>	Citywide
<b>Planned Activities</b>	The program will provide a maximum grant of \$5,000 to eligible low/mod owner-occupants to eliminate conditions posing a hazard. Clients who received a grant within the last 5 years and/or prior assistance totaling \$10,000 are not eligible to participate. Clients who apply and are eligible for PIP are automatically entered in the Residential Paint Program.	
10	<b>Project Name</b>	HS: Summer Youth Employment Program
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Youth Services/Child Care

	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$72,287
	<b>Description</b>	The Summer Youth Employment Program is six weeks of exposure to a structured work environment that emphasizes the importance of continuing their education. (CDBG Citation 570.201 (e))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	150 Low/Mod Income Youths
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	The program will provide youth citywide - between ages 14 and 18 years the opportunity sign-up at their local community center. Here they will gain the understanding that if they continue their education the possibility of securing a financially rewarding job is possible. The development of mentorship relationships with staff will provide a positive influence on future choices.
<b>11</b>	<b>Project Name</b>	HS: Summer Pool Program
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Youth Services/Child Care
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$60,000
	<b>Description</b>	The Summer Pool Program provides Camden residents, particularly youth swimming and leisurely pool activities; certified life guards and security will be provided for participants and facilities. (CDBG Citation 570.201 (e))
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	7000 Low/Mod Income Youths
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	The program will provide summer pool activities for residents at two Centers. Citywide two Pools serve youth during July through Labor Day. Funds will be used to provide certified life guards, security, pool supplies, and cleaning. The locations will serve youth (95% under 15 yr.) citywide through the city's Recreation Program as well as residents who may walk or ride. An average of 200 residents per day.
12	<b>Project Name</b>	HS: Senior Bowling League
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$21,000
	<b>Description</b>	The Senior Bowling League provides bowling instruction, league play and general exercise for seniors. (CDBG Citation 570.201 (e))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	120 Low/Mod Income Seniors
	<b>Location Description</b>	Citywide
<b>Planned Activities</b>	The program will provide 120 seniors with bowling instruction, structured league play and general exercise for 16 weeks between February and June at an area bowling alley to be determined. The program is available to seniors citywide by registering with the City's Office on Aging.	

<b>13</b>	<b>Project Name</b>	HS: Senior Billiards Club
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$7,000
	<b>Description</b>	The Senior Billiards Club provides billiard instruction and competitive activity for seniors. (CDBG Citation 570.201 (e))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 Low/Mod Income Seniors
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	The program will provide seniors with billiard instruction, competitive activity and general exercise over a six week period. The program will be held at an area billiard parlor to be determined between September and November and is available to seniors citywide by registering with the City's Office on Aging.
<b>14</b>	<b>Project Name</b>	HS: Keeping Seniors Safe & Warm
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$5,000

	<b>Description</b>	The Keeping Seniors Safe and Warm Program is conducted in workshop/seminar format. Seniors are provided vital information and tools to assist them in creating a safe and comfortable environment. The City partners with "topic relevant" agencies who discuss helpful tips, designed specifically for senior households.
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 Low/Mod Income Seniors
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	The workshops are available to Seniors throughout the City of Camden. Seniors must be residents of the City and be at least 62 years old. Registration for the program is required and seniors are invited to participate on a first come-first serve basis as space and provisions allow. The program will provide seniors with safety and other items. Notice is provided by advertisement and registering with the City's Office on Aging.
<b>15</b>	<b>Project Name</b>	HS: Older Americans Month Program
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$4,000
	<b>Description</b>	The Older Americans Month Program provides seminars, workshops and activities. (CDBG Citation 570.201 (e))
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	110 Low/Mod Income Seniors
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	The program will provide seniors with various informational seminars, workshops and cultural activities. The program is available to seniors citywide during May. Notice is provided by registering with the City's Office on Aging and through advertisements.
16	<b>Project Name</b>	HS: Senior Wellness Workshops
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	The Senior Camden Wellness program provides activities to promote the general physical health of the senior community. (CDBG Citation 570.201 (e))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	175 Low/Mod Income Seniors
	<b>Location Description</b>	Citywide

	<b>Planned Activities</b>	The program will provide seniors with the beginning techniques of yoga, fitness, holistic, line dancing and other activities intended to reduce stress through stretching exercises and mental concentration. This ancient practice will promote a balance between body, mind and sprit. This will be a 5-20 week course between September and June. Notice is provided by registering with the city's Office on Aging and through advertisement.
<b>17</b>	<b>Project Name</b>	HS: Senior Citizen Field Trips
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	The Senior Citizen Field Trip program provides a variety of outings and activities for seniors. (CDBG Citation 570.201 (e))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	200 Low/Mod Income Seniors
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	The program will provide seniors with various educational, cultural and social enrichment outings and activities. The annual program is held at various locations and available to seniors citywide. Notice is provided by registering with the City's Office on Aging and through advertisement.
<b>18</b>	<b>Project Name</b>	HS: Senior Health Workshops
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Senior Services

	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$6,000
	<b>Description</b>	The Senior Health Workshops provide programs to improve and maintain the health of seniors. (CDBG Citation 570.201 (e))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	160 Low/Mod Income Seniors
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	The program will provide seniors with various health seminars, workshops to improve and maintain good health. Seminars include the Sarcoidosis Seminar, the Health Insurance Seminar, Cancer (signs, symptoms & treatment), Women's Health, National Breast Cancer Walk & Survivors Tea Party and home repair seminars. The program will be held at various locations and is available to seniors citywide. Notice is provided by registering with the City's Office on Aging and through advertisements.
<b>19</b>	<b>Project Name</b>	HS: Senior Book Club
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$3,000
	<b>Description</b>	The Senior Book Club provide for increased socialization for seniors. (CDBG Citation 570.201 (e))
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 Low/Mod Income Seniors
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	The program will provide seniors with a monthly book club that provides a vehicle for social and intellectual interaction, as well as improving cognitive skills. The program will be held between February and June in 129 Market St. Office and other suitable locations. The program is available to seniors citywide by registering with the City's Office on Aging.
<b>20</b>	<b>Project Name</b>	HS: Senior Leisure Activities
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$7,000
	<b>Description</b>	The Senior Leisure Activities program provides a variety of leisure time activities for seniors. (CDBG Citation 570.201 (e))201(e))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	160 Low/Mod Income Seniors
	<b>Location Description</b>	Citywide

	<b>Planned Activities</b>	The program will provide seniors with leisure activities such as bingo, dominoes, card games, movies and other enriching leisure activities. The program will be held from February through June at various locations and available to seniors citywide. Notice is provided by registering with the City's Office on Aging and through advertisement.
<b>21</b>	<b>Project Name</b>	HS: Senior Arts & Crafts Program
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Public Service
	<b>Funding</b>	CDBG: \$12,000
	<b>Description</b>	The Senior Arts and Crafts Program provides supplies and instruction for arts and crafts workshops for seniors. (CDBG Citation 570.201 (e))
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	125 Low/Mod Income Seniors
	<b>Location Description</b>	Citywide
<b>Planned Activities</b>	The program will provide seniors with various supplies and instruction for monthly arts and crafts workshops aimed at reducing isolation and improving motor skills of the participants. The program is held at various locations and is available to seniors citywide. Notice is provided by registering with the City's Office on Aging and through advertising.	
<b>22</b>	<b>Project Name</b>	2014 HOME Administration
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Planning

	<b>Needs Addressed</b>	Planning
	<b>Funding</b>	HOME: \$84,402
	<b>Description</b>	General Administration of the HOME Program. (Citations 570.205 [CDBG], 92.207 [HOME], 576.21(a)(4) [ESG] & 574.3 [HOPWA])
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	General Administration of HOME programs includes overall program management, coordination, activity monitoring, technical assistance and evaluation.
<b>23</b>	<b>Project Name</b>	St. Joseph East Camden II
	<b>Target Area</b>	East Camden 6012 Stockton 6013 Marlton
	<b>Goals Supported</b>	Single-Family Home Rehabilitation
	<b>Needs Addressed</b>	Affordable Housing/Owner-Occupied Housing
	<b>Funding</b>	HOME: \$150,000
	<b>Description</b>	Non-Profit proposes to rehabilitate affordable housing units in East Camden. (HOME Citation 92.206(d))
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5 Low/Mod Income Housing Units
	<b>Location Description</b>	CT 6012 CT 6013
	<b>Planned Activities</b>	A certified CHDO, who specializes in building low income housing; requests construction gap funds. The grant supports rehab costs for 5 affordable scatter site units in East Camden, ct. 6012 & 6013.
<b>24</b>	<b>Project Name</b>	First Time Homebuyer Program
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Homeownership Assistance
	<b>Needs Addressed</b>	Affordable Housing/Owner-Occupied Housing
	<b>Funding</b>	HOME: \$400,000
	<b>Description</b>	The First Time Home Buyers Program is a pre-purchase and post purchase homebuyers education and credit counseling service. The City's Bureau of Housing Services will provide a maximum of \$10,000 direct subsidy for (\$5,000) down payment and (\$5,000) closing costs. Purchasers must attend and obtain certification of completion for pre-purchasing counseling prior to settlement. All programs that involve a homebuyer subsidy where specific addresses have not been identified will be marketed to buyers able to satisfy underwriting criteria established by the private sector, meet the conditions of the FTHP (if applicable), & verification the family size (household members) matches the dimensions i.e. number of bedrooms, of the respective property. (HOME Citation 92.206 (d))
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 Low/Mod Income Housing Units
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	NHS, as a subrecipient will screen eligible residents who qualify as First Time City of Camden Homebuyers. Applicants must not have owned a home three years prior to applying, use property as their principal residence, income of household members less than 80% of Area Median, property to be purchased must meet City Code Standards and applicant must deposit a \$500 toward down payment.
25	<b>Project Name</b>	NHS Counseling FTHB
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Homeownership Assistance
	<b>Needs Addressed</b>	Affordable Housing/Owner-Occupied Housing
	<b>Funding</b>	HOME: \$30,000
	<b>Description</b>	An agreement with Neighborhood Housing Services (NHS) finances the provision of only pre and post purchase Homebuyer Education Counseling that includes credit analysis, budgeting and the responsibilities associated with their transition to home ownership. The City offers a \$5,000 subsidy under the FTHB to cover down payment & closing costs. All programs that involve a homebuyer subsidy where specific addresses have not been identified will be marketed to buyers able to satisfy underwriting criteria established by the private sector, meet the conditions of the FTHP (if applicable), & verification the family size (household members) matches the dimensions i.e. number of bedrooms, of the respective property. (HOME Citation 92.206 (d))
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	30 Low/Mod Income Households
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	As a subrecipient, NHS screens and counsels eligible applicants participating in the City's First Time Homebuyers program. Applicants must have annual household income below 80% of Area Median, utilize property as their primary residence and remain the owner applicant for a minimum term of five (5) years post settlement.
26	<b>Project Name</b>	2014 Camden Housing Program
	<b>Target Area</b>	6001 Camden Central District 6003 Lanning Square 6005 Central Waterfront 6006 Cooper Grant 6019 Morgan Village 6020 Fairview
	<b>Goals Supported</b>	Single-Family Home Rehabilitation
	<b>Needs Addressed</b>	Affordable Housing/Owner-Occupied Housing
	<b>Funding</b>	HOME: \$179,619
	<b>Description</b>	The City's Division of Housing Services proposes to renovate 2 vacant and / or foreclosed city-owned housing to offer rehabilitated affordable homes to eligible homeowners. Applications are accepted at the developer's (non-profit) location for expressions of interest to purchase the property & at the City's Division of Housing Services to apply for the FTHP. (92.206(d))
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	2 Low/Mod Income Housing Units
	<b>Location Description</b>	CT 6001 CT 6003 CT 6005 CT 6006 CT 6019 CT 6020
	<b>Planned Activities</b>	Area selection is based on condition, location, stabilizing impact. The funding targets residents of CTs 6001, 6003, 6005, 6006, 6019 & 6020 on a first come-first serve basis. Applicants must provide proof of eligibility: 1) 18 yrs or older, 2) own and occupy as primary residence for a minimum of 5 yrs, 3) current on taxes, water bill and CCMUA, 4) income must be equal to or less than 80% of Area Median.
<b>27</b>	<b>Project Name</b>	2014 HESG City of Camden Programs
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Homeless Prevention Rapid Re-Housing
	<b>Needs Addressed</b>	Homeless/HIV/AIDS/Non-Homeless Special Needs
	<b>Funding</b>	ESG: \$179,275
	<b>Description</b>	The Department of Human Services will provide permanent housing-first to the homeless living on the streets or a shelter. Services provided are Relocation and Stabilization, rental assistance, homeless prevention.
	<b>Target Date</b>	6/30/2015

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	90 Low/Mod Income Households
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Relocation and Stabilization Services provide homeless persons living on the streets, or in an emergency shelter with case management, security and utility deposits. Provide homeless persons living on the streets, or in an emergency shelter with rental assistance. Sabilization Services provide individuals and families at risk of becoming homeless or in a place not meant for human habitation, or in an emergency shelter with case management, security and utility deposits. Provide extremely low income individuals and families at risk of becoming homeless and moving into an emergency shelter or place not meant for human habitation with rental assistance.
28	<b>Project Name</b>	2014 HOPWA BGM 3% Administration
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Planning
	<b>Needs Addressed</b>	Planning
	<b>Funding</b>	HOPWA: \$21,252
	<b>Description</b>	General Administration of the HOPWA Programs. (Citations 574.3 [HOPWA])
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A

	<b>Planned Activities</b>	General Administration of HOPWA Programs. (Citation 574.3 [HOPWA]) HOPWA administration provides for the operation of the housing voucher program for the Camden MSA HOPWA region.
<b>29</b>	<b>Project Name</b>	2014 HOPWA Housing Services 7% Administration
	<b>Target Area</b>	City-Wide
	<b>Goals Supported</b>	Planning
	<b>Needs Addressed</b>	Planning
	<b>Funding</b>	HOPWA: \$49,586
	<b>Description</b>	General Administration of HOPWA Programs. (Citation 574.3 [HOPWA])
	<b>Target Date</b>	6/30/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	HOPWA administration provides for the operation of the housing voucher program for the Camden MSA HOPWA region.
<b>30</b>	<b>Project Name</b>	2014 HOPWA Camden MSA Housing Voucher Program
	<b>Target Area</b>	City-Wide Camden County Burlington County Gloucester County
	<b>Goals Supported</b>	Tenant-Based Rental Assistance
	<b>Needs Addressed</b>	Homeless/HIV/AIDS/Non-Homeless Special Needs
	<b>Funding</b>	HOPWA: \$637,542

<b>Description</b>	The Camden MSA HOPWA Housing Voucher Program provides funding for the City of Camden to supply housing vouchers in the Camden MSA HOPWA region. (HOPWA Citation 574.3)
<b>Target Date</b>	6/30/2015
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	80 Low/Mod Income Households
<b>Location Description</b>	Camden County Gloucester County Burlington County
<b>Planned Activities</b>	The HOPWA Program will assist 80 HIV/AIDS households with housing vouchers in Camden, Gloucester and Burlington Counties.

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The City of Camden contains twenty-one Census Tracts of which twenty have low and moderate income ratios above 70%. The city will direct its resources throughout these geographic areas during the five year plan cycle to promote a variety of housing and community development activities. However, the city will continue to target available resources in approved redevelopment areas pursuant to the New Jersey Housing and Redevelopment Law.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>

**Table 10 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

The low income ratios throughout the City necessitate a city-wide approach in the commitment of funds for programs and projects financed under CDBG and HOME to improve the quality of life, including housing rehabilitation assistance and public services. Public facilities and infrastructure improvements are designed to benefit specific target / service areas.

### **Discussion**

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City will continue to collaborate with housing delivery organizations, human service providers, the Domestic Violence Task Force, Community *Planning and Advocacy Council (CPAC) of Camden County*, the *Homeless Network Planning Committee (HNPC) of Camden County* and advocates in the community to access and resolve the specific housing needs of people with disabilities, the homeless and at-risk of homelessness, the victims of domestic violence. *The Ten Year Plan to End Homelessness*, a working document developed by HNPC in 2006, serves as the Continuum of Care guide to prioritize and address the multiple issues of the homeless and special needs population within Camden County and Camden City.

As of April 2014, CPAC awaits notification of the Continuum of Care grant for \$3,097,530 from HUD a portion of which will fund 6 new projects including a planning grant and Housing First permanent facility for the chronically homeless. The balance of the grant is renewal funding for 12 existing facilities and services. Cash Match and residential fees leverages the Continuum of Care grant. A list of the Continuum of Care recommended agencies is located in Section 7.

The high incidence of domestic violence in Camden is being addressed by a special task force of City police and County prosecutors. The City has only one shelter in the City exclusively for domestic violence victims, but residents have access to the existing transitional housing shelters in the City and the County that also provide temporary housing and services for victims of domestic violence. The presence of domestic violence agencies on HNPC’s PASH committee ensures the inclusion of domestic violence issues on an as needed basis.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	30
Non-Homeless	60
Special-Needs	0
Total	90

**Table 11 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	0
The Production of New Units	5
Rehab of Existing Units	62

<b>One Year Goals for the Number of Households Supported Through</b>	
Acquisition of Existing Units	40
Total	107

**Table 12 - One Year Goals for Affordable Housing by Support Type**

**Discussion**

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The City of Camden's current redevelopment planning needs have shifted to support for several South Camden neighborhoods, including, Centerville, Liberty Park, and Whitman Park. In 2012, HUD awarded the Housing Authority of the City of Camden (the "HACC") a \$300,000 planning grant under HUD's CHOICE Neighborhoods Initiative. HACC, City, a CHOICE Leadership Team, residents of the communities of Centerville, Liberty Park, and Whitman Park, and numerous institutional stakeholders assisted by the planning firm of Wallace Roberts & Todd ("WRT") are nearing completion of the Mt. Ephraim CHOICE Corridor Neighborhoods Transformation Plan.

HACC and City, after an 18-month comprehensive local planning and civic engagement process, are eligible and now positioned to compete for over \$30 MM in HUD CHOICE Neighborhoods Initiative - Implementation Grant funds. The HACC and City, as co-applicants, will apply for CHOICE Initiative – Implementation Grant funds when the NOFA is issued by HUD for the FY 2014 round.

Briefly, HUD's CHOICE Neighborhoods Initiative is a place based- initiative supporting the development of comprehensive neighborhood revitalization plans in which community partners are assisted in transforming severely distressed public housing and surrounding communities into viable, mixed-income neighborhoods. Implementation grant funds provide the needed capital to implement a transformational plan of locally place-based strategies designed to address the challenges of rebuilding poor quality housing, inadequate schools, poor health, and high crime. The Mt. Ephraim CHOICE Corridor Neighborhood Transformation Plan presents such place-based strategies for housing and neighborhood improvements, health and other services that will strengthen families, create schools of excellence, and improve transportation and accessibility to jobs.

When HACC and the City submit the CHOICE Neighborhoods Initiative – Implementation Grant application, the City will seek to prioritize a set aside from its annual Entitlement Grants (CDBG and HOME) to subsidize the housing proposals identified in the CHOICE Implementation Plan. Projects targeted in the implementation application will include an owner-occupied rehabilitation component and the new construction/gut rehab and sale of single family homes. When awarded, the Implementation Grant, the neighborhood and housing proposals represented in the Plan, will be given priority and support by the City over the 5- year term of the Implementation Grant.

## **Actions planned during the next year to address the needs to public housing**

### Operations

- Continue to implement the Asset Management Policy in accordance with HUD rules and regulationsContinue to forecast the operating subsidy in an effort to help HACCC meet its budget and financial goals.Evaluate information on cost cutting decisions in an effort to achieve a 7 – 10% savings over expenses for a three year period and for each AMP to be HUD High Performer.Develop detailed individual site evaluations to attain High Performance statusContinue use of QC forms for tracking site performance as an efficient management toolContinue to maintain 95% PIC complianceContinue to comply with HUD mandated 3% vacancy rateImprove Public Housing and housing choice voucher managementContinue to undertake affirmative measures to ensure access to assisted housing regardless of race, color, religion, national origin, sex, familial status or disability

### Homeownership

- Work with families seeking to participate in the Housing Choice Voucher Homeownership ProgramContinue to apply for additional Section 8 vouchers as a means of meeting the demand of the homeownership programContinue to implement the LIPH Homeownership Program and Section 8 Homeownership Program for use at Roosevelt Manor

### Quality of Life

- Continue to improve the quality of life by enforcing all laws equallyCreate a non-profit foundation that includes scholarships for HOPE VI residents wishing to further their education.Continue the Assisted Living Program so that the elderly can age in placeExpand services to high-risk youth through the expansion of the Youth Build ProgramExpand Community Services at Baldwin’s RunContinue monthly residents meetings and encourage use of the HACCC website as a means of identifying customer service feedbackContinue the process of de-concentrating properties by bringing higher income public housing households into lower income development through the use of homeownership programs

### Employment

- Create a Force Account with ARRA funding that will provide employment opportunities for 50 residents.

### Property Improvement

- Work with residents of Branch Village in preparation of a HOPE VI application to redevelop that complex
- Continue the use of the Section 3 program to increase the number of employed persons in assisted families
- Continue the use of CFP funds to improve and upgrade the HACC housing stock
- Use ARRA funds for Capital Improvements
  - Rehabilitation of 13 units at C.T. Branch Village
  - Rehabilitation of 10 units at Ablett Village
  - Roof Replacements
    - Mickle Tower (1 roof)
    - Westfield Tower (1 roof)
    - Ablett Village (24 roofs)
  - Additional parking lots at Kennedy Tower and Westfield Tower
- Use ARRA funds for Force Account Program to
  - Renovate the interiors of 10 units at Ablett Village
  - Install new energy efficiency windows in 306 units at Albertt Village
  - Install 612 new entry doors at Albertt Village
  - Install new energy efficient screen doors at Albertt Village
  - Renovate the interiors of 12 units at Branch Village

**Actions to encourage public housing residents to become more involved in management and participate in homeownership**

- Homeownership
- Work with families seeking to participate in the Housing Choice Voucher Homeownership Program
- Continue to apply for additional Section 8 vouchers as a means of meeting the demand of the homeownership program
- Continue to implement the LIPH Homeownership Program and Section 8 Homeownership Program for use at Roosevelt Manor

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

The Housing Authority of the City of Camden was awarded two HUD Capital Fund Recovery Competitive Grants. A \$10 Million CFRC Grant was for the revitalization of C.T. Branch Village and John F. Kennedy Tower. This program includes the construction of 64 family mixed-income rental units that will initially act as a relocation resource during the Branch Village redevelopment. A \$1 Million grant is to expand supportive staff of the Assisted Living Program and to expand the multi-purpose community room in the John F. Kennedy Tower.

**Discussion**

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

As narrated in the Homeless Needs narrative in the Five-Year Consolidated Plan, the State of New Jersey requires that a Comprehensive Emergency Assistance System (CEAS), a subcommittee of the County Human Services Advisory Council (HSAC), be established to coordinate the provision of services and housing to the homeless. In Camden County, the CEAS committee is known as the Homeless Network Planning Committee (HNPC).

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

*Endings Have Beginnings, A Ten Year Plan to End Homelessness in Camden City / Camden County* is the working document that guides the Continuum of Care's efforts to address and resolve the issues of homelessness, particularly chronic homelessness. For 2011 the priority activities are the continuation of the Housing First Program the Homelessness Prevention and Rapid Re-housing Program (American Recovery and Reinvestment Act of 2009). Objectives of the highest importance include the identification of suitable housing sites for the homeless throughout Camden County, obtaining additional funding for permanent housing/supportive services and improving the service delivery system. This year a subcommittee will recommend Ten Year Plan updates.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The City will continue to collaborate with housing delivery organizations, human service providers, the Domestic Violence Task Force, Community Planning and Advocacy Council (CPAC) of Camden County, the Homeless Network Planning Committee (HNPC) of Camden County and advocates in the community to access and resolve the specific housing needs of people with disabilities, the homeless and at-risk of homelessness, the victims of domestic violence. *The Ten Year Plan to End Homelessness*, a working document developed by HNPC in 2006, serves as the Continuum of Care guide to prioritize and address the multiple issues of the homeless and special needs population within Camden County and Camden City.

As of April 2014, CPAC awaits notification of the Continuum of Care grant for \$3,097,530 from HUD a portion of which will fund 6 new projects including a planning grant and Housing First permanent facility for the chronically homeless. The balance of the grant is renewal funding for 12 existing facilities and services. Cash Match and residential fees leverages the Continuum of Care grant. A list of the

Continuum of Care recommended agencies is located in Section 7.

The high incidence of domestic violence in Camden is being addressed by a special task force of City police and County prosecutors. The City has only one shelter in the City exclusively for domestic violence victims, but residents have access to the existing transitional housing shelters in the City and the County that also provide temporary housing and services for victims of domestic violence. The presence of domestic violence agencies on HNPC's PASH committee ensures the inclusion of domestic violence issues on an as needed basis.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City's new Emergency Solutions Grant (ESG) programs are "homeless prevention" actions; the Utility and Security Stabilization (\$82,469), and the homeless prevention rental assistance program (\$54,979). Additionally, the City over the 2013 period will use its new Rapid Re-Housing Program (HRRP) funds for "homeless prevention; back rent assistance, rental assistance, rapid re-housing, utilities assistance, employment/financial Counseling, credit repair and security deposits (\$54,979). In addition, at risk clients are referred to other community action and social service agencies. Other actions are narrated under Homeless Priority Needs and Obstacles above.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The Camden County Continuum of Care expects to receive funding from the following sources to assist in addressing the needs of the homeless and those at risk of becoming homeless.

- FY 2014 HUD NOFA (McKinney/Vento Homeless Assistance Act) funds. No specific award has been made at the time of this writing. Camden City Emergency Shelter Grant (ESG) funds now features the new Homelessness Prevention and Rapid Re-Housing Program (HRRP) funds. FEMA grant funds Camden County Social Services for the Homeless Grant funds Temporary Assistance to Needy Families (TANF) grant funds Camden County Board of Social Services

The City of Camden expects to provide:

- HUD Emergency Solutions Grant that includes the new Homelessness Prevention and Rapid Re-Housing Program (HPRP) projecting the following activities with \$219,919 for the following; Back Rent assistance Rental Assistance Rapid Re-housing Utilities Assistance Shelter Program Employment/Financial Counseling Credit Repair Security deposits FY 2014 Emergency Solutions Grant (ESG) totals \$219,919 for: Rapid Re-Housing Location & Stabilization Rapid Re-Housing Rental Program Prevention Utility and Security Assistance Homeless Prevention Rental Assistance Emergency Short Term Housing HMIS

## **Discussion**

**AP-70 HOPWA Goals – 91.220 (I)(3)**

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	0
Tenant-based rental assistance	80
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	80

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction**

The City of Camden recognizes the disparity between income and housing of City residents and the region. Given the means by which most local services are funded (especially education), concentrating low and moderate income families in older urban centers places an unfair financial burden on the community as they struggle to provide necessary services to disadvantaged residents. Within the region, the fair share of low income housing decreases.

The report, *Out of Reach 2013*, was jointly released by the National Low Income Housing Coalition (NLIHC), a Washington, D.C.-based housing policy organization, and the Housing and Community Development Network of New Jersey. According to the national report, New Jersey is the fourth most expensive place in the nation to rent a two bedroom apartment; only Hawaii, New York, and California lead the nation as least affordable. According to Staci Berger Director of Policy and advocacy, “New Jersey has the fourth highest unemployment rate and continues to be the fourth most expensive place to rent, at the same time we have one of the highest foreclosure rates in the country. We need better housing policies and a variety of choices for New Jerseyans.”

These are lean times across the nation and New Jersey is not unlike other states in the fiscal crisis. Housing programs have taken a big hit and remain unfunded to balance the state budget. Additionally, the City depends on state aid to balance its budget.

According to the 2010 census, 60.8 percent of housing in the City of Camden is renter occupied. There is a correlation between percent of renters, percent of single parent households, and risk of foreclosure; 46.9 % of households are single parent households. Other indicators include high unemployment rates and jobs that pay a living wage. Regional planning, agreement of the remedy and coordinated implementation is recommended to address the economic disparities.

According to the DVRPC technical report: *The Mismatch between Housing and Jobs: A 2011 Update and Discussion on Achieving Balance* the concentration of low and moderate income households in cities and older suburbs resulting in a mismatch between the locations of jobs and labor, with entry-level and lower income workers living far from suburban job centers. This mismatch results in increased commute times, transportation costs, and traffic congestion, which in turn contribute to decreased productivity and increased employee turnover.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The City has a long-standing commitment to providing affordable housing and has consistently used available resources to support this goal. The following statements are a response to the City's review of its public policies that affect the cost of housing or the incentives to develop, maintain or improve affordable housing.

Affordable housing production and preservation are key elements of the redevelopment plans that have been completed or are being prepared for every neighborhood in the city. In 2014 the City will continue its efforts to complete the redevelopment studies and plans already initiated or proposed.

- The annual Request for proposals issued by the Bureau of Grants Management (BGM) in coordination with the Department of Development and Planning provides HUD funding to nonprofit producers of affordable housing and providers of housing services every year. BGM and Planning Division will continue to offer technical assistance to organizations that anticipate applying for affordable housing assistance.
- The City will continue to provide documentation on HUD regulations 24 CFR 91 and 92 in its RFP made available to nonprofit housing producers.
- The Camden Redevelopment Agency will continue its efforts in mobilizing available resources to support land assembly, affordable housing development financing, relocation services, and replacement housing development activities.
- Continue the stronger working relationship between the City and Housing Authority to make fullest use of affordable housing funding, service support, and administrative resources.
- The City will continue to support housing counseling services and financing support to help address the needs of residents who may need assistance in obtaining credit or who may not have sufficient funds to pay for down payment and closing costs.
- The City will continue to assist affordable housing producers by completing financing proposal review in a timely manner and coordinating relationships with other City agencies from which review and approval is required. CRA will continue to work on improving the proposal underwriting process and on further strengthening interagency coordination in order to reduce pre-development delays and increase affordable housing production.
- The City will continue to streamline the process for City acquisition and disposition of real estate and processing of applications for funding
- The City will continue to assist home buyers by providing homebuyer down payment assistance.

HOME funds will continue to be used to fund owner-occupied rehabilitation and First-Time Homebuyer grants that include energy conservation and lead-based paint remediation. FY 2013 budgeted \$483,697 is budgeted for the Camden Housing Program. Housing Counseling was funded at \$60,000 for pre and post housing ownership activities. HOME funds will be used to assist non-profit developers of family affordable housing, including prior funded activities, such as, 1. Camden Lutheran Housing's Tres Esquinas project (\$50,000) of operating funds for construction of a 10 single family owner occupied affordable homes in North Camden (CT 6007). 2. Phase I of Cramer Hill CDC Berkley St. Homes project (\$200,000) to construct 4 single family owner occupied affordable homes on 6th Street (CT 6009). The

City Division of Housing Services administers the HOME program.

## **Discussion**

## **AP-85 Other Actions – 91.220(k)**

### **Introduction**

#### **Actions planned to address obstacles to meeting underserved needs**

The primary obstacle to meeting underserved needs is lack of State and Federal funding. Even with the significant funding coming to the City of Camden the need is so overwhelming that each year the City can only hope to continue and where possible improve the services and housing opportunities for all residents.

In an effort to meet underserved needs the City amended the FY 2011 Plan to allocate \$69,038 and \$65,976 of current Emergency Solutions Grant (ESG) funds for homeless prevention assistance and rapid re-housing, \$104,461 for overnight shelter and \$32,988 of ESG funds for Short-term housing in FY 2013. The ESG budget includes:

- \$104,461 (47.5%) for Winter Shelter
- \$65,976 (30.0%) for Rapid Re-housing
- \$32,988 (15.0%) Short Term Housing
- \$16,494 (7.5%)for administrative services

#### **Actions planned to foster and maintain affordable housing**

The comprehensive needs of the Homeless are a high priority in our in FY 2014. The City is an active participant in the Camden County Continuum of Care planning process and in the monthly and special meetings of the planning body of the Homeless Network Planning Committee.

In FY 2014 HNPC's and the City of Camden's main priorities are

- Continue to encourage outreach assessment services to homeless individuals and families through Neighborhood Center, Respond PATH Day Center, New Visions Day Center, AIDS Coalition Ray of Hope Center, My Brother's Keeper Day Center (for substance abusers), IHOC, Cathedral Kitchen, Project HOPE (Our Lady of Lourdes Hospital), CoSTAR (for mentally impaired).
- Continues to provide rapid re-housing for people through modify programs as a part of a permanent housing solution
- Continues to provide stabilizing rental housing assistance in lieu of transitional housing for 265 persons through VOA at Anna Sample Transitional Housing, Safe Haven and Safe Haven 2; through OEO at A. Wright Place, Liberty House and Imani House; through Center for Family Services at Home Base Group Home, Grand Slam Transitional Housing Home Base Apartments and Home Base Apartments STLP; through NJDMVA at Veteran's Haven Crossroads; through Respond, Inc. at Crossroads' through IHOC, and the Hospitality Network

- Continue to maintain 237 units of permanent housing and permanent supportive housing for formerly homeless individuals and families through OEO at OMAR and Sheridan Apartments; through the Center for Family Services at Camden Dreams; through Dooley House at Dooley House Supportive Housing; through RPM at Fairview Village; through UMDNJ at Housing with Heart; through VOA at Camden Supportive Housing and Baldwin's Run and through the City's Housing Choice Voucher Program under HOPWA (Housing Opportunities For Persons With AIDS).

### **Actions planned to reduce lead-based paint hazards**

The City Department of Code Enforcement works cooperatively with the Southern Regional Childhood Lead Poisoning Prevention Coalition. The SRCLPP Coalition's activities are coordinated by the Southern New Jersey Perinatal Cooperative which is funded by the NJ Department of Community Affairs and the NJ Department of Health and Senior Services.

The Coalition membership includes health institutions, human service providers, churches, affordable housing developers, and community action groups to strengthen the city's lead poisoning response and prevention efforts. The primary objectives of the Coalition's Action Plan are to increase the number of agencies that participate in the Coalition and to assist members to conduct lead poisoning prevention activities in their communities. These events are held throughout the year to disseminate public education materials outlining dangers of lead poisoning, to test for lead poisoning, and to inform the community and landlords on lead safe building maintenance practices and available lead removal funding from the state.

The SRCLPP Coalitions secondary objectives include:

1. Educate and train pediatric providers to screen young children for lead poisoning
2. Identify and distribute information on non-paint sources of lead
3. Educate and train municipal prosecutors and judges about executing abatement orders against property owners
4. Educate families and children about lead poisoning at home
5. Provide information and training opportunities to property owners

The Housing Bureau completes property maintenance inspections and the Building Bureau completes inspections for uniformed construction and fire code compliances cases in existing structures as well as various development projects underway or planned for this upcoming fiscal year. When a multi-family dwelling is found to have lead paint hazards, all residents in that development will be notified. The Department will also increase oversight of final clearance inspections and suspend or revoke the licenses of negligent abaters and clearance inspectors.

The City's Lead-Based Hazard reduction strategy involves the administration of the Lead Intervention for Children at Risk Program (LICAR). Under an agreement between the City of Camden and the Camden

County Department of Health and Human Services (DHHS), the Department of Development and Planning's Division of Housing Services administers the LICAR Program, which supports the abatement or reduction of lead-based paint hazards in low-income housing.

Through this agreement, the City provides administrative and program delivery staff responsible for marketing the LICAR program; conducting application intake, review, and approval; completing environmental reviews; completing housing inspections and preparing work write-ups and cost estimates for lead hazard control work; preparing contractor bid packages and supervising advertisement for bids and selection of contractors; managing temporary resident relocation while lead hazard control work is being completed and monitoring work in progress through to completion.

The City maintains a list of Lead Safe Contractors for lead remediation activities. The list also contains one contractor that is certified to conduct lead-based paint abatement. Lead Safe Work Practice Certification classes are periodically offered at no cost to home improvement contractors by the Camden County Office of Community Development.

Through the County's Department of Health, the Director of Nursing is responsible for addressing resident concerns about lead exposure. Families are referred to their family doctor, CamCare or the Well Baby Clinic in Bellmawr.

### **Actions planned to reduce the number of poverty-level families**

According to the 2000 census, 32.8% or 5,688 families in the city are below the poverty level. Approximately 14,453 individuals over the age of 18 years old are homeless, welfare recipients, extremely low wage earners, but also recently released ex-offenders and the elderly.

The City of Camden's anti-poverty strategy focuses on comprehensive case management, affordable and decent housing, and employment training and opportunities for this most vulnerable population. The Homeless Network Planning Committee (HNPC) and Community Planning and Advocacy Council (CPAC) are the two main networks of homeless and human services providers addressing the needs of this population in the Camden city/county Continuum of Care. The main workforce development agencies assisting our extremely low income residents are the Housing Authority of Camden City (HACC), Camden County Workforce Investment Board (WIB), and Camden County One Stop Resource Center.

The City will continue to actively participate in meetings and task forces with human service providers and to coordinate housing, social, and employment services for this population.

A significant number of economic development programs that will produce long term employment are being implemented by the Camden Urban Enterprise Zone Program and Camden Redevelopment Agency. Both agencies are involved with multiple partners and funding sources.

## **Actions planned to develop institutional structure**

The City of Camden works with numerous agencies, both public and non-profit, to deliver economic development, housing and public services to the residents. The main agencies and organizations that significantly address the priority need areas of the Consolidated Plan and Annual Action Plan are as follows;

City Government plays a key role in getting ready for redevelopment either by completing redevelopment area plans/strategies and neighborhood strategic plans (Division of Planning), transferring city owned properties to the Camden Redevelopment Agency (CRA) for a nominal fee, or targeting funds and special programs to commercial corridors (UEZ).

Camden Redevelopment Agency (CRA) plays a key role in preparing sites for development through acquisition/clearance or through environmental remediation. CRA actively seeks and obtains environmental clean-up funds through NJ Department of Environmental Protection (DEP) and NJ Economic Development Authority (EDA).

Cooper's Ferry Development Association is a private, non-profit corporation dedicated to creating and carrying out economic development projects within the City of Camden. CFDA's mission is to coherently plan and implement high-quality urban redevelopment projects in order to help replenish Camden's depleted tax base and to create a significant number of jobs for city residents. CFDA also works to improve Camden's environment as a place in which to live, to work, to visit and to invest. CFDA's primary area of development has been the Camden Waterfront area.

Camden Empowerment Zone, located mainly in the northwestern section of the City, continues to fund housing and economic development activities within the zone.

## **Actions planned to enhance coordination between public and private housing and social service agencies**

The City has improved the coordination between its existing housing programs and other agencies and levels of government by networking/sharing information. The information exchange that occurred during the Consolidated Plan process continues between public and private agencies, grantee sub-

recipients and colleagues in the County.

Also, as described in the following Citizen Participation narrative, the City sought a wide range of citizen participation and made all materials readily available to the public for review and comment.

In addition, this Consolidated Plan has the support of Mayor and City Administration. The Department of Development and Planning of the City reviewed Requests for Proposals and, after review and evaluation by the CPAP, recommended approval of service activities by the Mayor. Public Facilities, Public Safety, Public Works and Slum and Blight activities were determined by City Administration based on requests from City Departments.

The approach employed by the City has proven to be a valuable tool for eliciting input that would not otherwise be available. This development process combined diverse ideas and approaches into a comprehensive planning document. The process further provides a set of strategies that address the low-income needs of the City in a clear and logical fashion. The delivery system in place for these housing, public services, and community development programs is coordinated through the Department of Development and Planning. No changes to the delivery system are anticipated.

## **Discussion**

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City did not use other forms of investments.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

As per 24 CFR 92.254, the City will insure the recovery of our HOME purchase subsidy by exercising the Lender's rights contained in the executed Mortgage, Note, and Contract documents with the Borrower. The Resale/Recapture Provisions in the documents state the following:

Primarily the recapture provision is applied based a direct HOME subsidy that enables the homebuyer to purchase the units. Evidence by a recorded mortgage, the terms of which are defined within a Note and Program Agreement, any violation of the conditions in the security documents, including but not limited to: Non-occupancy of unit by the low income purchaser during the period of affordability, sale of property prior to expiration of lien term, death of borrower unless beneficiaries are income eligible and will occupy the property as their principal residence during the remaining period of affordability. Also non-payment of taxes and other public obligations will enable the City to exercise its right of acceleration and recapture the full HOME purchase subsidy.

If the net proceeds are not sufficient to recapture the full homeowner's down payment and any capital improvement investment made by the owner since purchase, the City will share the net proceeds by allowing the homeowner to recover their entire investment first before recapturing the HOME funds.

*Any request for subordination of mortgage that will jeopardize the security of the entire HOME subsidy based on the lack of available equity will not be considered.*

Terms of affordability is 5 years based on the amount of the Program subsidy of \$10K allocated under the First Time Homebuyers Program (FTHP)

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired

with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

As per 92.254(a)(3), in the event that the HOME subsidy is for a development subsidy which assists in bridging the gap between producing the unit and the market value of the property, the resale option is used. Under the Resale option, the housing will be made available for subsequent purchase only to a buyer whose family qualified as a low-income family and will use the unit as their principal residence during the remainder of the period of affordability. The resale price must provide a fair return to the original HOME-assisted owner. Enforcement documents including deed restriction will be used to evidence the terms and conditions on any resale of the subject property. However, the City may exercise the presumption of meeting the resale restrictions by a current market analysis based on the Consumer Price Index (CPI) of the neighborhood to verify continued affordability – subject to HUD’s review.

Under the HOME resale provisions, a “fair return of investment” entitles the original buyer to the return of their original investment (down payment) and any capital improvements made during their residency. The range of income for any subsequent buyer would be between 50 to 80% of area median with the eventual payment of principal, interest, taxes and insurance not exceeding 30% of the new purchaser’s monthly gross income.

**HOME PERIODS OF AFFORDABILITY:**

<b>HOME SUBSIDY PER UNIT</b>	<b>MINIMUM PERIOD OF AFFORDABILITY</b>
Up to \$15,000	5 years
\$15,000 to \$40,000	10 years
Over \$40,000	15 years

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City will not use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds.

**Emergency Solutions Grant (ESG)**

### Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

Written standards are attached.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

HNPC and the Community Planning and Advocacy Council (CPAC) of Camden County continue to advocate for changes in policy that will insure that ending homelessness remains a priority and is achievable. HNPS continues to encourage 100% participation in the Homeless Management Information System (HMIS) by service providers. Training is continually offered to achieve quality data entry into the HMIS so that the needs of the homeless can be identified and addressed more efficiently.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

#### Emergency Solutions Grant Matching Funds Requirement

The Emergency Solutions Grant in the amount of \$219,919.00 will be matched in excess of the required 100%, by the following sources:

- The City of Camden's Department of Human Services - Bureau of Senior and Emergency Services plans to RFP homeless and homeless prevention services. These services include the implementation of programs outlined under the city's ESG homeless and homeless prevention activities. At this time, the City has not obligated funds, however will provide a 100% match using provider salaries and at a 100% match minimum from the funds awarded through RFP to ESG subrecipients. Matching resources in excess of the 100% requirement match projected to include cash contributions expended for allowable costs, and non-cash contributions including, but not limited to, the value of any real property, equipment, goods, or services, provided that the costs are allowable costs paid by the grant or program income during the contract period and program costs consistent with ESG program standard established by HUD.
- The City of Camden intends move to those not permanently housed with location and stabilization assistance for the homeless population in the City of Camden. The City's 2014 ESG budget proposes this program "Rapid Re-Housing Rental" at a cost of \$43,983.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with

homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

5. Describe performance standards for evaluating ESG.

#### **HOPWA PROGRAM**

The HOPWA Program is strictly a housing tenant-based rental assistance/vouher program for qualifying constituents in the Burlington, Gloucester and Camden Counties.

#### **Discussion**



