



Office of the Mayor
520 Market Street
Camden, New Jersey 08101

FOR IMMEDIATE RELEASE:

September 24, 2015

CONTACT:

City of Camden:
Vince Basara
856-757-7200
Liberty Contact:
Jeanne Leonard
610-648-1704

CITY OF CAMDEN, BUSINESS & COMMUNITY LEADERS ANNOUNCE THAT LIBERTY PROPERTY TRUST WILL LEAD DEVELOPMENT OF “THE CAMDEN WATERFRONT

Master Plan By Renowned Robert A.M. Stern Architects Will Redefine City’s Waterfront

CAMDEN, NJ: Mayor Dana L. Redd, business and community leaders were today joined by Governor Christie as they announced that Liberty Property Trust will lead development of “The Camden Waterfront,” a new approximately \$1 billion development that will redefine the Camden Waterfront by creating as much as 1.7 million square feet of office space and include a hotel, retail and a residential component. The development would be the largest private sector investment in Camden’s history, creating thousands of construction jobs and bringing thousands of permanent jobs to the City.

Camden Mayor Dana Redd was joined at the 3:00 PM announcement at the Adventure Aquarium in Camden by New Jersey Governor Chris Christie, Bill Hankowsky, Chairman, President & Chief Executive Officer of Liberty Property Trust, renowned architect Robert A.M. Stern, and Richard T. Smith, President of the NAACP New Jersey State Conference.

“‘The Camden Waterfront’ represents a unique opportunity to develop a project of this scale in the center of a major metropolitan area. This visionary project will reshape the central waterfront in a way that will be truly transformative for Camden,” said Bill Hankowsky. “Through the Grow NJ program, the state of New Jersey has created an economic development program which, if approved, has the potential to be truly transformative to the city of Camden. It will create a sustainable, high performance environment that could not only ensure the future of the city but also enhance the competitiveness of the entire Philadelphia region.”

Liberty has signed an agreement with Steiner + Associates to purchase Camden Town Center LLC, with the intent to pursue the development of 16 acres of Camden waterfront. If approved by the New Jersey Economic Development Authority, the purchase of Camden Town Center LLC would confer upon

Liberty the exclusive right to acquire and obtain approvals for development of the site. Subject to satisfactory completion of a due diligence process, which is expected to last approximately six months, Liberty would complete the purchase of the entity. Liberty could break ground as early as the third quarter of 2016 with occupancy expected in late 2018 and 2019.

Robert A.M. Stern, Founder and Senior Partner of Robert A.M. Stern Architects and Dean of the Yale School of Architecture, noted that "The migration of American cities away from centers of manufacturing has posed a challenge few communities have been successful in meeting," said Robert A.M. Stern. "Now here in Camden we are presented with an opportunity to make this city vibrant and viable once again. We are very excited about this chance to collaborate with long-time client Liberty Property Trust, a developer that has shown the tenacity and creativity these opportunities require, to further transform Camden's waterfront as a public place with a rich mix of new uses that will re-connect the downtown to the riverfront and also capitalize on public investments that have already been realized."

Liberty envisions a mixed-use development that will attract major corporations, employment and significant inward investment. Liberty and Robert A.M. Stern Architects have created a master plan for the development. Liberty anticipates the office component of the development will consist of build-to-suit projects for corporations seeking to grow their businesses in this environment and attract their future workforce while taking advantage of the economic benefits offered through the Grow New Jersey program.

In his remarks, Hankowsky added: "We have worked with a group of successful local business leaders over the last several months to shape this project and they will be investing in the various project components as the final plans take shape. Their belief in Camden and their support will help ensure the successful execution of this major development."

The local leaders who have committed to investing in the project either personally or through their firms are:

- George E. Norcross, III, Executive Chairman, Conner Strong & Buckelew
www.connerstrong.com
- John O'Donnell, President, The Michael's Organization
www.michaelsorg.com
- Sidney Brown, Chief Executive Officer, NFI, and his family
www.nfiindustries.com
- Christopher R. Gibson, Esq., President, Archer & Greiner, P.C.
www.archerlaw.com

"Today's announcement is proof that what Camden's been doing is working," said Governor Christie, who has made revitalizing Camden a priority of his administration. "From improving public safety to revolutionizing how children are educated to utilizing innovative policies to bring good new private sector jobs to the city, there is no question that Camden today is better off because of the bipartisan efforts of state and local leaders acting together over the last five years. By focusing on results, Camden's best days are ahead."

In just the past five years, Camden has seen a tremendous amount of investment and rehabilitation, including, but not limited to:

- Dramatically improved public safety: In 2012, the City of Camden police force was eliminated, replacing it with a county wide force that is today both significantly larger and more efficient. The results have been dramatic, with violent crime down across the board and a new relationship between police and the community.
- Reducing poverty: According to freshly released Census statistics, poverty dropped dramatically in 2014, falling from 42.6 percent in 2013 to 36.5 percent in 2014.
- Rethinking and rebuilding Camden schools: In 2012, Camden was given the ability to do something unprecedented: rethink from the ground up how it educates its children. The “Urban Hope Act” was a pilot program that allowed the Camden school district to close failing schools and open 15 new renaissance neighborhood schools. The new schools are opening already, with KIPP Cooper Norcross Academy opening an all new \$45 million, 1,000 student K-8 building earlier this month. Mastery School of Camden and Uncommon Schools are also in the process of opening schools, with a new Mastery School scheduled to begin construction.
- Creation of the MD Anderson Cancer Center at Cooper: In October 2013, MD Anderson brought its internationally renowned cancer care to a new, state-of- the-art, \$100 million, four-story, 103,050 sq. ft. comprehensive cancer center at Cooper University Healthcare.
- Establishment of the Cooper Medical School of Rowan University (CMSRU): Opening to students in 2012, the Cooper Medical School of Rowan University is already distinguishing itself as an innovative leader in medical education and research. The school, which is the first new medical school in the area in over 30 years, will graduate its first class in 2016.
- Rutgers University expansion and Rowan University/Rutgers-Camden Joint Health Sciences Board: Rutgers University is expanding in Camden, adding a recently completed \$55 million student dormitory and a soon to be constructed \$62.5 million nursing school. In addition, the Rowan University/Rutgers-Camden Board of Governors Health Sciences Campus is constructing a \$76 million building in downtown Camden to house collaborative programs in the health sciences from both universities.
- Demolition of unsafe and vacant structures: The City of Camden is in the midst of demolishing approximately 600 vacant and unsafe structures that scar neighborhoods and serve as havens for illegal activity. These sites will help spur new development across the city.

Last year Camden was awarded its first credit worthy bond rating in 15 years and, in April, Camden was named a federal “Promise Zone,” which helps high-poverty areas compete for federal aid and boost economic activity, reduce violent crime and upgrade standards of living for city residents. Earlier this month, the Census Bureau reported a sharp and striking drop in poverty in the city.

In May of this year, President Obama traveled to Camden to highlight its dramatic efforts to turn around and the success it is having reducing crime and building trust between residents and police. The President stated, "Just a few years ago, this city was written off as dangerous beyond redemption — a city trapped in a downward spiral Camden and its people still face some very big challenges. But this city is on to

something. You've made real progress in just two years. And that's why I'm here today — because I want to focus on the fact that other cities across America can make similar progress."

Not including today's announcement, there is more than \$1.5 billion in new development that is either funded, in development or recently completed in Camden. In addition to Campbell's continued investments, there is the upcoming location of Subaru's American headquarters in an all-new development, the Philadelphia 76ers relocation of its headquarters and practice facility to Camden, the newly opened MD Anderson Cancer Center at Cooper, and the more than \$250 million Holtec International is investing in its new headquarters.

"In the words of our President when he visited Camden in the spring, 'change does not happen overnight,' but I am inspired to see a city turning around before our eyes and it's all due to an unprecedented cooperation between the state, local government and committed community leaders." said Richard T. Smith, the President of the NAACP New Jersey State Conference. "It took more than commitment though, it required rethinking what Camden could be - it can be a great city - again, a safe city where children go to good schools, live in vibrant communities and parents are able to support their families at good jobs. The NAACP looks forward to being an active partner helping make sure that Camden continues to improve and build a strong city for every resident."

Liberty is committed to working closely with community groups, the Mayor's office, and government organizations to provide, to the fullest extent possible, employment opportunities for Camden residents during development of the project.

In addition, the firms coming to Camden will work with the Department of Labor and the Mayor's office to develop job training programs. The training program will be focused on jobs for businesses that will locate in this new development – office and technology, sales, restaurant, retail and hotel services.

“With this announcement and the critical mass of development that has been reached, what's been going on in Camden can no longer be looked at in isolation, but rather as a plan that will fundamentally change the city's future,” said Mayor Redd. “While it might have been hard to see the vision of Camden and Trenton leaders when these programs first began, it is inescapable that Camden has, for the first time in generations, a brighter future. Camden's really coming together.”

Note to media: To download high-resolution renderings, please go to http://www.libertyproperty.com/downloads/The_Camden_Waterfront.zip. Image attribution is listed in respective file names.

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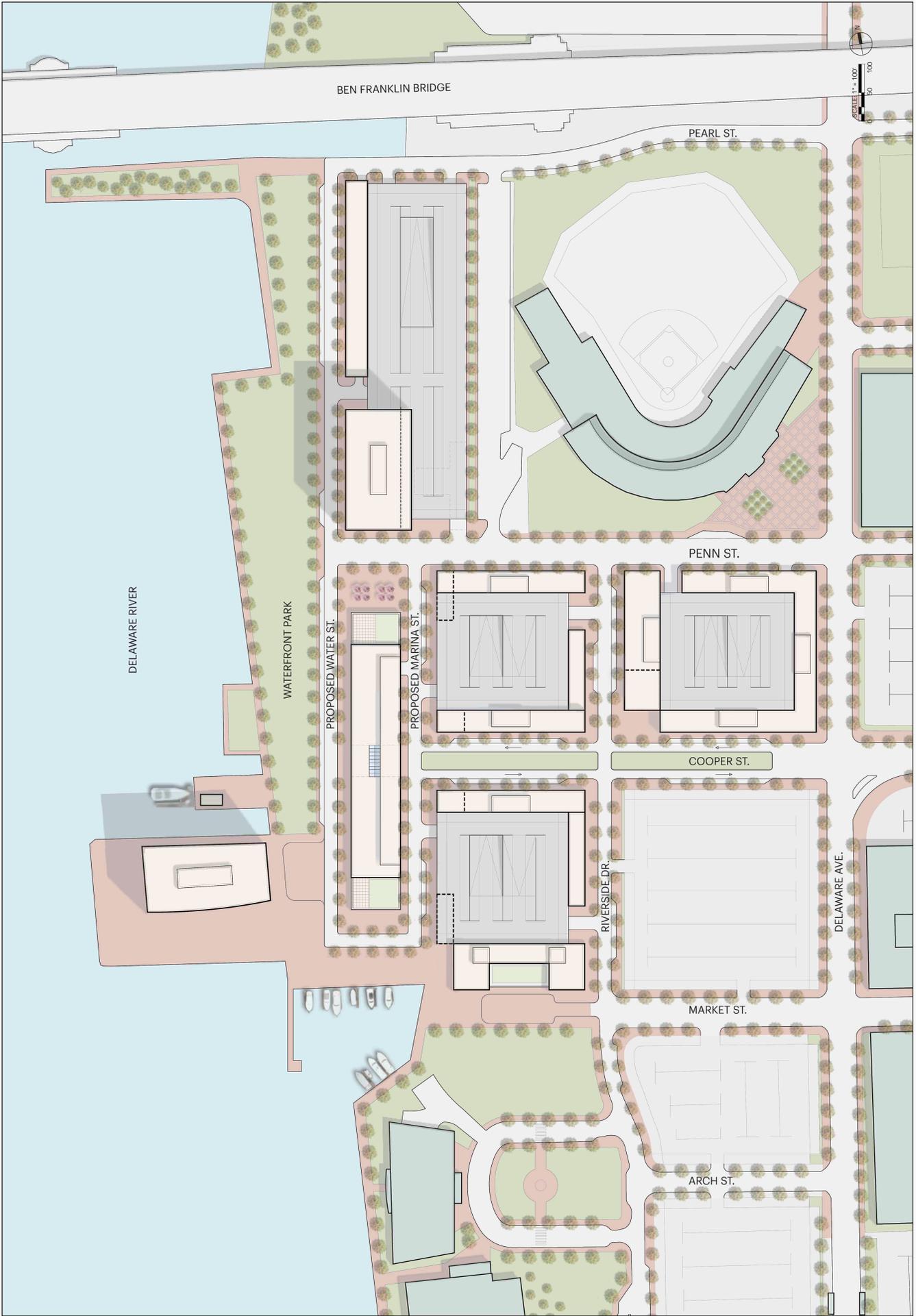
The Camden Waterfront will be a sustainable, high-performance, mixed-use urban neighborhood developed by Liberty Property Trust and master planned by Robert A. M. Stern Architects.

PROJECT FACTS

- Represents approximately \$1 billion in private investment
- Up to 1,700,000 rentable square feet of Class A office space
- 325 residential units
- 120 to 140 unit hotel
- Ground-level neighborhood retail
- High quality public space
- Approximately 5,000 structured parking spaces

Liberty has signed an agreement to acquire the development rights and intends to pursue the development of The Camden Waterfront, subject to a six-month due diligence & feasibility analysis.





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LIBERTY PROPERTY TRUST
ROBERT A.M. STERN ARCHITECTS

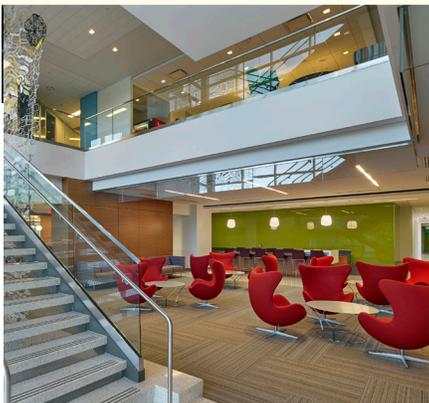
SITE PLAN
SEPTEMBER 22, 2015

CAMDEN WATERFRONT MASTER PLAN
CAMDEN, NEW JERSEY









For more than four decades, Liberty has been evolving city skylines as a preeminent commercial developer. Liberty's legacy of expertise includes office & industrial spaces, public-private partnerships, urban to suburban sites, throughout the United States and United Kingdom. From the development of its first project in 1972 in Gloucester County, New Jersey to today, Liberty has continued to build a portfolio of ground-breaking projects such as Comcast Center, Liberty Place, Cambridge Biomedical Campus, The Navy Yard, Great Valley Corporate Center and the Comcast Innovation & Technology Center. And don't underestimate the value a development focus brings to all real estate issues: understanding buildings from the ground-up gives Liberty teams the insight to provide solutions today, tomorrow and over the long-term.

DEVELOPMENT STRENGTHS

- Site Selection & Location Analysis
- Economic Incentive Review & Public-Private Partnerships
- Architectural Concept & Design
- Fast-track Scheduling
- Land Purchase & Space Planning
- LEED Assessment & Certification
- Engineering
- Financing
- Construction Management

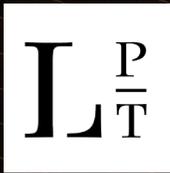
PROJECTS UNDER CONSTRUCTION (as of 6.30.2015)

\$1.4
BILLION

5.4
MILLION
SQUARE FEET

26
PROJECTS





Liberty Property Trust offers in-depth local knowledge in multiple markets, comprehensive development expertise and a focus on customer service unique in the real estate industry, all backed by the financial strength of a multi-billion dollar company.

Experience & Expertise

- One of the nation's largest publicly traded office and industrial real estate companies with more than 40 years experience in development, management and leasing of commercial property
- Headquarters outside of Philadelphia with offices throughout the U.S. and U.K.
- 729 office and industrial properties totaling 105 million square feet
- A land bank of 1,930 commercially-zoned acres available for future development
- More than 190 build-to-suits completed and over 72 million square feet developed

Financial Strength

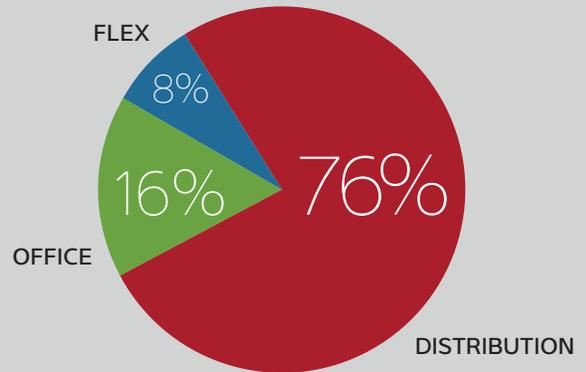
- Market capitalization (NYSE: LPT) of \$8.1 billion (as of 6/30/15)
- 2014 operating revenue: \$797 million
- Demonstrated access to alternative capital sources
- \$800 million credit facility, \$70 million drawn (as of 6/30/15)
- Strong balance sheet with consistent earnings and ample liquidity
- Investment-grade ratings from Moody's (Baa1), Standard & Poor's (BBB) and Fitch Ratings (BBB)

High Performance Green Building

- Industry leader in development and management of sustainable buildings:
 - 93 LEED® projects completed or under construction
 - 3 BREEAM projects completed in the United Kingdom
 - 140 ENERGY STAR certified buildings totaling 21 million SF
- Develop green office, industrial and warehouse facilities and retrofit existing buildings
- Comprehensive green property management program addressing energy and water efficiencies, green cleaning and recycling
- More than \$3 billion invested in high performance green development

PORTFOLIO BY SQUARE FEET

(as of 6/30/15)



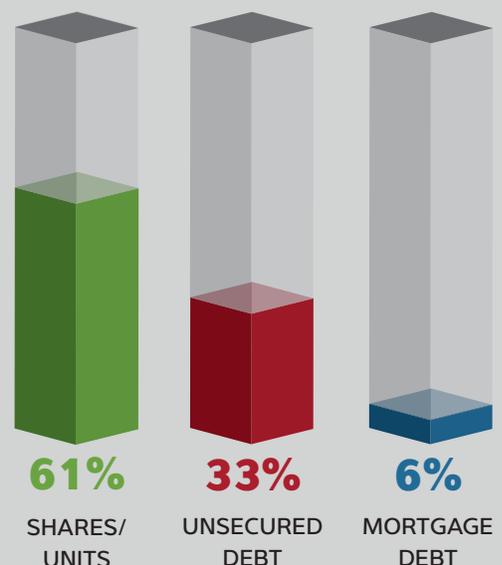
PORTFOLIO BY BASE RENT

(as of 6/30/15)



CONSERVATIVE FINANCIAL STRUCTURE

(as of 6/30/15)





William P. Hankowsky

Chairman, President & Chief Executive Officer

William P. Hankowsky is chairman, president and chief executive officer of Liberty Property Trust. Mr. Hankowsky joined Liberty in January of 2001 as chief investment officer, responsible for refining the company's corporate strategy and investment process. In 2002 he was named president, and in 2003 he was appointed chief executive officer and elected chairman of Liberty's board of trustees.

Under his leadership Liberty has become the nation's leading commercial developer of high performance green buildings, earning an unparalleled series of national awards including the 2006 United States Green Building Council's Leadership in LEED® award, the 2007 NAIOP (National Association of Industrial and Office Properties) Green Development award, the 2008 CoreNet Global Sustainability Leadership award, and the 2008 NAIOP Developer of the Year award.

Prior to joining Liberty, Mr. Hankowsky served in a number of private-sector and public-service roles. He created the Camden, New Jersey Community and Economic Development Agency and directed the agency for eight years. He then served in real estate management positions for the Amtrak and Reading rail corporations, before joining the Philadelphia Industrial Development Corporation, one of the premier public development agencies in the nation, where he served for 11 years as president managing 11 industrial parks, operating 20 loan programs and coordinating major projects including a new convention center, new hotels, professional sports stadiums and attracting the Norwegian shipbuilding giant, Kvaerner, to Philadelphia in a \$1 billion deal that created more than 6,000 jobs at the former Philadelphia Navy Ship Yard. During a two-year hiatus from the PIDC, Mr. Hankowsky also served as the city of Philadelphia's commerce director.

With his extensive experience in both the public and private real estate sectors he is a frequent speaker at real estate conferences and has been featured in The Wall St. Journal, Christian Science Monitor, Real Estate Portfolio, Commercial Property News and Development Magazine, among other media outlets.

Mr. Hankowsky currently serves on the boards of Aqua America Inc. (NYSE:WTR), Citizens Financial Group Inc. (NYSE:CFG), Delaware River Waterfront Corporation, Greater Philadelphia Chamber of Commerce, Pennsylvania Academy of the Fine Arts, Philadelphia Convention and Visitors Bureau, Philadelphia Shipyard Development Corporation, and United Way of Greater Philadelphia and Southern New Jersey. Mr. Hankowsky received a Bachelor of Arts degree in economics from Brown University.





John S. Gattuso

Senior Vice President & Regional Director, Metro Region

John Gattuso is senior vice president and regional director of Liberty Property Trust, one of the nation's largest real estate investment trusts specializing in office and industrial properties. At Liberty, Mr. Gattuso is responsible for operations in the cities of Philadelphia and Washington, D. C. He is also responsible for company's urban development projects.

A native of the Philadelphia area, Mr. Gattuso joined Rouse and Associates, Liberty's predecessor, in 1987. At Liberty, Mr. Gattuso has been responsible for the development of 50 projects encompassing over 7.5 million square feet representing almost \$3 billion in investment. In his current position, Mr. Gattuso has advocated a move toward sustainable and environmentally responsible development.

Completed projects for which Mr. Gattuso has been responsible include 1.3 million square foot TJX Distribution center in Northeast Philadelphia, a project recognized as a "Smart Growth" development by the Sierra Club, the Plaza at PPL Center in Allentown, Pennsylvania, a LEED® Gold certified project which was the recipient of the 2004 ULI Award for Excellence, as well as Comcast Center, a 975' high, 1.25 million square foot LEED Gold certified, office development located in Philadelphia which received the 2009 ULI Award for Excellence. His current project roster includes the redevelopment of a significant portion of the former Philadelphia Navy Yard as well as the 60 story, 1,121' high, 1.7 million square foot Comcast Innovation and Technology Center, also in Philadelphia.

Mr. Gattuso is the current President of the Fairmount Park Conservancy. He serves on the board of the Center City District as well as the Central Philadelphia Development Corporation. Mr. Gattuso has a Bachelor of Arts degree in Urban Studies from Washington University in St. Louis. He currently resides in Malvern, Pennsylvania with his wife Patti and daughter Maryanna.



ROBERT A.M. STERN ARCHITECTS

Robert A.M. Stern Architects, LLP, is a 330-person firm of architects, interior designers, and supporting staff. Over its forty-six-year history, the firm has established an international reputation as a leading design firm with wide experience in residential, commercial, and institutional work. As the firm's practice has diversified, its geographical scope has widened to include projects in Europe, Asia, South America, and throughout the United States. The firm maintains an attention to detail and commitment to design quality which has earned international recognition, numerous awards and citations for design excellence, including National Honor Awards of the American Institute of Architects, and a lengthening list of repeat clients.

The firm is a widely recognized leader in urban and town planning, including the plan for the redevelopment of the Navy Yard in Philadelphia. The firm established its reputation with two of the most influential planning projects of our time: the new town of Celebration, Florida, and the design guidelines for the revitalization of the theater block of New York City's 42nd Street. Two of the firm's projects have been recognized with Charter Awards from the Congress for the New Urbanism: Musiskwartier, a 42,000-square-meter mixed-use urban infill project in historic Arnhem, the Netherlands; and Heart of Lake, a 2,000,000-square-foot high-rise garden suburb on Huxindao Island in Xiamen, China. RAMSA serves as master planner for the 26-million-square foot Rutgers system, developing facilities plans for the University's urban campuses in New Brunswick, Newark, and Camden campuses as it joins the Big Ten and merges with the University of Medicine and Dentistry of New Jersey (UMDNJ).

Robert A.M. Stern Architects has a long and successful relationship with Liberty Property Trust, with completed projects including, in addition to the Philadelphia Navy Yard master plan, the 57-story Comcast Center in Philadelphia; a new headquarters building for PPL in Allentown, Pennsylvania; and the LEED-Platinum North American operations headquarters for pharmaceuticals giant GlaxoSmithKline at the Philadelphia Navy Yard.

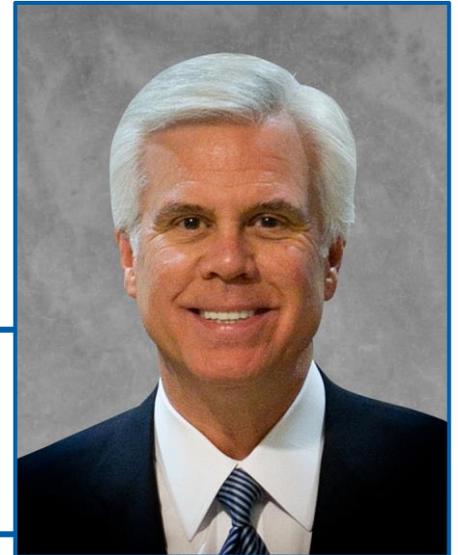
ROBERT A.M. STERN



Robert A.M. Stern is a practicing architect, teacher, and writer. As founder and Senior Partner of Robert A.M. Stern Architects, he sets the direction for each of the firm's projects. He is a Fellow of the American Institute of Architects, and received the AIA New York Chapter's Medal of Honor in 1984 and the Chapter's President's Award in 2001. Mr. Stern is the 2011 Driehaus Prize laureate and in 2008 received the tenth Vincent Scully Prize from the National Building Museum. In 2007, he received both the Athena Award from the Congress for the New Urbanism and the Board of Directors' Honor from the Institute of Classical Architecture and Classical America. Mr. Stern is the J.M. Hoppin Professor of Architecture and Dean of the Yale School of Architecture, a position he has held since 1998. He is author and co-author of many books, including most recently *Paradise Planned: The Garden Suburb and the Modern City* (The Monacelli Press, 2013).

George E. Norcross III

Executive Chairman



NJ Office: Marlton 856-552-4600
PA Office: Philadelphia 215-825-4900
Fax: 856-424-2201
Email: gnorcross@connerstrong.com

George E. Norcross, III serves as Executive Chairman of Conner Strong & Buckelew, one of the nation's premier insurance, risk management and employee benefits brokerage and consulting firms. Norcross has been the head of Conner Strong & Buckelew and predecessor companies since 1979.

Norcross also serves as Chairman of the Board of Trustees of the Cooper Health System and Cooper University Hospital in Camden, where he has served as a Trustee since 1990. During this time, Cooper has been transformed into a top-tier tertiary academic medical center; launched the Cooper Medical School of Rowan University, the first new medical school in New Jersey in 30 years; and opened the MD Anderson Cooper Cancer Center in October 2013. Norcross has won wide praise for his leadership of Cooper, including the prestigious Seven Seals Award given by the U.S. Department of Defense's Employer Support for National Guard and Reserve in recognition of Cooper's Veterans VIP Priority Program. Norcross was also recognized as one of New Jersey's 2013 Top Influencers in New Jersey Biotech by BioNJ, Trustee of the Year by the New Jersey Hospital Association in 2011, and Trustee of the Year by the New Jersey Council of Teaching Hospitals in 2006. In 2009, Norcross accepted the Susan G. Komen Beacon of Hope Award on behalf of Cooper University Hospital/Cooper Cancer Institute.

In addition to his role in making Cooper a regional healthcare leader, Norcross has been recognized for his personal philanthropy and support of the larger South Jersey community, especially the City of Camden. Norcross and his wife Sandy serve as co-chairs of The Cooper Gala, which is the largest fundraising event in South Jersey each year and has raised over \$6 million to benefit Cooper University Health Care. In addition to supporting The Cooper Foundation, in 2011, Sandy and George Norcross announced a \$5 million pledge to Cooper. It was the first commitment in a \$50 million capital campaign to help fund the rapid expansion of one of New Jersey's preeminent academic medical centers.

The Norcross's family foundation focuses its charitable efforts on improving education for youth, funding research to help cure diseases, supporting the arts and culture, improving the community's safety, and helping people with disabilities. Through the Norcross Foundation, in conjunction with The Cooper Foundation and in partnership with the

non-profit TEAM Schools of New Jersey, New Jersey's first "renaissance school" opened in September 2015. The KIPP Cooper Norcross Academy delivers world-class public education to 3,000 children, grades K-12, in Camden.

Norcross has been a long-time benefactor of the Larc School in New Jersey, a special education school for children with disabilities. His involvement includes serving as Chairman of the *Cooper Norcross Run the Bridge*, the largest 10K run in the tri-state area and the Larc School's most significant fundraising event. Through the run and other initiatives, Larc School has been the beneficiary of over \$3 million in fundraising dollars. The Norcross family, The Norcross Foundation, and its affiliated entities provide support to over 200 life-changing organizations each year.

Norcross has been nominated for numerous awards to honor his contributions to the community. In 2015, United Way of Greater Philadelphia and Southern New Jersey awarded Norcross and his family the Haas Regional Champion Medal for their commitment to the United Way's mission and embodying the entrepreneurial spirit of the legendary philanthropist, John Haas. In 2013, Norcross was honored by the New Jersey March of Dimes at the organization's Born to Shine Gala and has been honored by Chabad Lubavitch, awarded the Annual Champion of Children Award by the Camden Children's Garden and the Tree of Life Award from the Jewish National Fund for his philanthropic and community leadership.

Norcross also serves on the Board of Directors for Holtec International, a global leader in power generation technologies. In addition, he is a shareholder and member of the Board of Directors for Delta Risk, a firm that provides high impact cybersecurity and risk management services to government and private sector clients worldwide. Formerly, he served on the Board of Directors of Commerce Bancorp, Inc. (NYSE:CBH) and led the \$7.8 billion sale of the bank to TD Bank Financial Group. Norcross also served as Chairman and majority shareholder of U.S. Vision, a large national retailer of optical products and services, which he later sold. In 2012, Norcross and other local business and civic leaders purchased Interstate General Media (IGM), the parent company of *The Philadelphia Inquirer*, *Philadelphia Daily News*, and *Philly.com*, the region's largest and most popular online news source. In less than 15 months, Norcross helped stop the rapid decline of the papers circulation, rebuild its delivery system and dramatically improve its online performance. In 2014, Norcross sold his shares to the minority owners.

Norcross has two children, Lexie and Alex, and resides in Cherry Hill, New Jersey with his wife Sandy.

The Michaels Organization

John J. O'Donnell is president of The Michaels Organization, a national leader in residential real estate with more than \$3.5 billion in assets, and serving more than 100,000 residents in 360 rental communities across 34 states, D.C., and the U.S. Virgin Islands. Comprised of nine independent but integrated companies, The Michaels Organization's capabilities include all aspects of housing development, construction, property and asset management, tax credit syndication, and mortgage financing. The executives in charge of each individual company report directly to Mr. O'Donnell.

Under Mr. O'Donnell's strategic direction, The Michaels Organization has more than doubled in size and grown its portfolio by more than 100 properties. In addition, Mr. O'Donnell has led the organization into several new lines of business, including military and student housing. He also launched a full-service construction company.

During Mr. O'Donnell's tenure, The Michaels Organization has been named the number one owner of affordable housing for nine years in a row; and, in 2015, named the number one developer of affordable housing, by the industry's leading publication, Affordable Housing Finance Magazine. The Michaels Organization's student housing company, University Student Living, was ranked in the Top Five of student housing developers in the country by Student Housing Business Magazine in 2015 just four years after The Michaels Organization first began developing student housing. The companies of The Michaels Organization have enjoyed numerous industry awards under Mr. O'Donnell's leadership, including Development Company of The Year and Property Management Company of the Year.

In 2014, The Michaels Organization was recognized with an Award of Excellence in Corporate Responsibility for its commitment to "giving back". In 2011, Mr. O'Donnell was named Chief Operating Officer of the Year in the Mid-Atlantic Region.

Mr. O'Donnell serves as Chairman of the Board to Better Tomorrows, a nonprofit multi-service organization that provides on-site supportive services to over 40,000 residents in nearly 130 affordable housing communities across the country.

Prior to being named President, Mr. O'Donnell served as The Michaels Organization's Chief Operating Officer and, before that, as its Chief Financial Officer. Before joining The Michaels Organization in 1998, Mr. O'Donnell was a credit analyst in the commercial banking industry. He holds a Bachelor of Science in Finance and Information Systems and a Master's Degree in Financial Management from St. Joseph's University.



John J. O'Donnell

PRESIDENT

*The Michaels
Organization*

CHAIRMAN OF THE BOARD

Better Tomorrows

Current as of June 2015

The Michaels Organization
3 East Stow Road, Suite 100
P.O. Box 994
Marlton, NJ 08053
856-596-3008

www.TheMichaelsOrg.com

The Michaels Organization



Sidney R. Brown is Chief Executive Officer of NFI, a premier integrated supply chain solutions provider.

NFI, founded in 1932, provides global supply chain solutions and has locations across North America. Its suite of solutions consist of asset-based dedicated transportation, warehousing and distribution, real estate, and non-asset based transportation services including brokerage, transportation management, global, and intermodal.

Today, NFI employs more than 8,000 people in the U.S. and Canada and operates over 2,200 trucks with 2,800 drivers and more than 25 million sq. ft. of warehouse space. Revenues are on track to surpass \$1.2 billion and the company is well positioned to continue its explosive growth.

In addition to his role as CEO of NFI, Sidney also serves as Chairman of the Board of Directors of Sun Bancorp, parent of Sun National Bank, (NASDAQ: SNBC). Sidney has served on many board committees with Sun Bank since 1990. He has also served as Acting President and CEO of Sun Bancorp from February 2007 to January 2008 and from November 2013 to July 2014.

Sidney is currently a Board Member of J&J Snack Foods (NASDAQ: JJSF), FS Energy and Power Fund, and recently joined the Board of Trustees of Cooper Health System. He has previously served on the Board of Beth El Synagogue and Moorestown Friends.

In 1979, Sidney graduated from Georgetown University with a Bachelor of Science in Business Administration. He began his career as a financial analyst with Morgan Stanley in New York City. In 1983, Sidney received his Master of Business Administration from Harvard University before joining NFI.

Sidney and his wife, Sandy, reside in Philadelphia, Pa. and have three children, Courtney, Eric, and Jacob.





Partner
cgibson@archerlaw.com
Direct Dial: (856) 354-3077

Haddonfield, NJ

One Centennial Square
33 East Euclid Avenue
Haddonfield, NJ 08033
P: (856) 795-2121
F: (856) 795-0574

Practice Areas

- Commercial Litigation
- Condemnation & Eminent Domain Law
- Environmental Law

Education

- Villanova University
B.A., magna cum laude, 1982
- Villanova University
J.D., 1985

Bar Admissions

- Supreme Court of New Jersey, 1985
- Supreme Court of Pennsylvania, 1985
- United States District Court for the District of New Jersey, 1985
- United States District Court for the Eastern District of Pennsylvania, 1985
- United States Court of Appeals, Third Circuit, 1985

Chris is President of Archer & Greiner and also serves as chairman of the Firm's Litigation Department and both the Environmental Law and Eminent Domain practice groups. During his 28 plus years in practice, Chris has litigated and tried a variety of commercial, employment, construction and toxic tort/product liability cases seeking personal injuries and property claims, but he is best known as one of New Jersey's leading environmental litigators. Chris has successfully tried multiple cases involving hundreds of millions of dollars in response costs or natural resource damage claims on behalf of many large chemical and petroleum companies. He also currently represents several large corporations in cases that have been brought by the State of New Jersey seeking natural resource damages.

Chris acts as local and regional counsel to nationally and regionally known corporations, including Air Products and Chemicals Inc., Bridgestone/Firestone Inc., Crown Cork & Seal Co. Inc., NL Industries Inc., and US Steel Corporation. He also represents and advises smaller and mid-size local businesses in various commercial litigation, employment and environmental matters.

In addition, Chris represents many governmental clients. He is solicitor and special counsel to the Gloucester County College; labor counsel to the Gloucester County Utility Authority; labor and special projects counsel to the Gloucester County Improvement Authority and Shady Lane Nursing Home; special labor counsel to the Mercer County Board of Social Services; and special environmental counsel to several other municipalities and governmental agencies. He has also been appointed to act as New Jersey counsel to the Delaware River Port Authority ("DRPA") of Pennsylvania and New Jersey. The DRPA is a \$200 million regional transportation and economic development bi-state authority. Chris provides legal counsel to the New Jersey Commissioners and the management of the DRPA on all issues concerning New Jersey law.

Representative Experience

- Successfully represented the owner of defunct industrial operation involving more than 400 acres along the Raritan River in Middlesex County in a landmark New Jersey condemnation case. The condemnation proceedings encompassed complex issues of environmental remediation, redevelopment, and just compensation. Won key rulings at the trial and appellate levels, leading to a very favorable settlement.
- Winning the defense of a \$30 million appeal by Rohm and Haas Company and Owens-Illinois, Inc., on behalf of the Firm's third-party defendant clients. The case involved the contamination of the Lipari Landfill in Pitman, N.J.
- Represented a large former manufacturer through a 5 week "bellwether" trial in a mass toxic tort action alleging toxic exposure to lead due to a former smelter in Detroit, Michigan. The trial included theories of exposure, causation and damages and required the direct and cross examination of multiple medical, toxicological and engineering experts. The jury awarded no personal injury damages and nominal property damages
- Designing and implementing various case management techniques for complicated environmental, toxic tort and product liability litigation which have been instrumental in efficiently managing these litigations and obtaining successful results for the Firm's clients.
- Serving as lead trial counsel for 12 industrial companies in a class-action seeking property damages and personal injury arising out of exposure to a landfill.
- After many years, achieved a voluntary dismissal of all product liability claims of a

worker claiming personal injury from hazardous exposure.

Professional And Community Involvement

- Chairman of the Board of Trustees of The College of New Jersey
- Member of the South Jersey Healthcare Board of Trustees
- Member: Camden County, Gloucester County, New Jersey State, and American Bar Associations

Awards And Recognition

- Best Lawyers in America (Litigation - Environmental, 2006-2014)
- New Jersey Super Lawyer (Environmental Law, 2008 – 2014)
- AV-rated (Preeminent 5 out of 5) by Martindale-Hubbell
- Top Attorney in SJ Magazine (Environmental Law, 2006 – 2012) (Litigation, 2014)
- Awesome Attorney in South Jersey Magazine (Environmental Law, 2007 – 2012)

Camden's Renaissance: New Leadership, A New Direction, A New Chance

"Camden and its people still face some very big challenges. But this city is on to something. You've made real progress in just two years."

– President Obama, May 18, 2015

Over the last few years, Camden has begun what promises to be an unprecedented renaissance as it has instituted an overall plan to rebuild the city anchored by three pillars:

- 1) Dramatically increasing public safety across the city;
- 2) Creating a self-sustaining economic development and job creation plan; and
- 3) Rethinking and rebuilding Camden's schools.

Since these efforts began things no one thought possible have already happened: Camden was given its first credit worthy bond rating in 15 years, private sector investment is flowing into the city – including the first full service grocery store to open in the last 30 years – poverty is dropping and there has been national notice of Camden's turnaround. With the recent announcement of Camden's selection as a national "Promise Zone" and with new leadership and a new direction, Camden has a new chance.

Camden is dramatically increasing public safety in every neighborhood.

In 2012, the City of Camden police force was eliminated, replacing it with a county wide force that is today both significantly larger and less costly. The results have been dramatic, with violent crime down across the board and a new relationship between police and the community. The drastic improvements have been noted by national media, been the subject of a Harvard University panel and has turned critics like activist Eulisis Delgado into believers: "I tell [the police] they are doing a great job. They mingle with the kids. I'd never seen that before. They are well-trained." [[Courier-Post](#), 12/12/14]

Camden is rethinking and rebuilding its schools.

In 2012, Camden was given the ability to do something unprecedented: rethink from the ground up how it educates its children. The "Urban Hope Act" provides additional funding for the often short changed Camden schools while also allowing the school district to close failing schools and open 15 new renaissance neighborhood schools. In early 2014, the school district announced the "Camden Commitment" to reform its school. With only one in five students performing at their grade level in language and math and only 60 percent of students graduating from high school, the new direction and new schools present a new hope for Camden's students.

Renaissance charter schools created by the Urban Hope Act in many ways function like traditional neighborhood schools, serving the children of specific neighborhoods rather than pulling students from across the city. The schools must also continue to adhere to Common Core standards and administer annual standardized exams. But administrators are given more flexibility to innovate, with the flexibility over school calendars, wages for employees and how much time is spent learning.

Current Approved Renaissance Schools:

<i>School Name</i>	<i>Grades Educated</i>	<i>Neighborhood Served</i>	<i>Targeting Opening</i>
Camden Prep Bonsall Elementary (formerly Bonsall Family School)	K-8	Whitman Park	Open: Fall 2015 for K-4, Fall 2016 for 5-8
Mastery: Molina (formerly Rafael Cordero Molina Elementary School)	K-8	North Camden	Open: Fall 2015
KIPP-Cooper-Norcross Academy (newly constructed school)	K-8	Lanning Square	Open: Fall 2015
Mastery: East Camden (formerly East Camden Middle School)	6-8	East Camden	Open: Fall 2015
Mastery: McGraw (formerly Francis X. McGraw Elementary)	K-5	East Camden	Open: Fall 2015
Mastery: Cramer Hill (newly constructed school)	K-8	Cramer Hill	Open: Fall 2017
Uncommon: Whitman Park (newly constructed school)	K-8	Whitman Park	Open: Fall 2017

Camden is creating a self-sustaining economy.

With a poverty rate of 43.9 percent and a jobless rate of 22.93 percent, Camden cannot rebuild without increasing the number of people who work and pay taxes in the city. That’s why a central part of Camden’s plan is bringing jobs back to the city, once one of the region’s premier manufacturing hubs and an economic center for the region. Currently, there is more than \$1.5 billion in new development either funded, in development or recently completed.

Among the economic highlights are:

- Fortune 500 Campbell Soup Company invested more than \$130 million. Since 2007, Campbell has invested more than \$132 million in its Camden world headquarters and the surrounding area. In 2010, Campbell opened the Campbell Employee Center (CEC), an 80,000 square foot LEED certified addition to its headquarters. The CEC is part of a broader effort that Campbell is leading with the city, county and state to transform the city’s Gateway District into a thriving business center. Campbell has acquired 13 acres of property adjacent to its headquarters in anticipation of developing the Gateway office park project.

The company appointed Brandywine Realty Trust as the project's developer, and Subaru of America is slated to be the first tenant in the office park.

- Creation of the MD Anderson Cancer Center at Cooper in south New Jersey, bringing internationally renowned cancer care to a new, state-of-the-art, \$100 million, four-story, 103,050 sq. ft. comprehensive cancer center.
- Rutgers University is expanding in Camden, adding a recently completed student \$55 million dormitory and a soon to be constructed \$62.5 million nursing school. In addition, the Rowan University/Rutgers-Camden Board of Governors Health Sciences Campus is constructing a \$76 million building in downtown Camden to house collaborative programs in the health sciences from both universities.
- Establishment of the Cooper Medical School of Rowan University (CMSRU), which is already distinguishing itself as an innovative leader in medical education and research.
- Demolition of 600-800 vacant structures in neighborhoods across the city, many of them unsafe and havens for illegal activities.

A key part of Camden’s future development is the “Grow New Jersey” program, passed in 2013 with broad bipartisan support to help four struggling communities: Paterson, Passaic, Camden and Trenton. The program is already having an impact on the Camden’s skyline, with major developments announced to bring jobs and more than \$500 million of committed capital for construction.

The innovative “Grow New Jersey” program doesn’t award direct grants as do other programs, but rather allows companies to earn state tax credits equal to the value of the capital investment the company makes in a new facility. Companies are only eligible for the credits if they meet stringent job creation and retention targets, which are reviewed annually. If a firm fails to meet those targets, it risks losing the credit and may have credits from previous years rescinded. The credits are payable on an annualized basis over a 10 year period after the company opens its new facility. Effectively, the credits are not fully collectable until 15 years after the firm makes its full investment and may be “clawed back” up to 20 years after first approved.

<i>Firm</i>	<i>Investment</i>	<i>New Jobs for Camden</i>
Holtec International	\$260 million	At least 395 (estimated 3,000 total)
EMR Eastern, LLC	\$253 million	347
Subaru	\$118 million	600
Lockheed Martin	\$107 million	250
Philadelphia 76ers	\$82 million	250
Cooper University Healthcare	\$40 million	700
Webimax	\$12.8 million	71
Diogenix	\$7.5 million	71
Volunteers of America	\$6.3 million	65
Plastics Consulting and Manufacturing	\$4 million	8

Continued investment by Camden's anchor institutions:

Rutgers-Camden School of Nursing	\$62.5 million
Rowan-Rutgers Board of Governors Health Science Campus	\$76 million
Rowan Renovation of Camden Campus	\$17.6 million
Kroc Center	\$70 million
Rutgers-Camden Dormitory	\$55 million
Campbell Soup Company	\$132 million

The Grow New Jersey Program: \$40 million project

Value of Sale of Credits	Annual Tax Credit	Present Value of Tax Credit
Total Project Cost: \$40,000,000		
Realization on Credit Sale: 88.0% (12% discount)	\$1,936,000 net after taxes (2020 – 2029)	\$12,298,809 or 30.7% of original cash outlay
Actual Realization: \$35,2000,000		

Assumptions:

- (1) Project is funded in January 2016 and occupancy begins in January 2019. First eligible for credit in 2020 and final in 2029.
- (2) Discounted for Present Value calculation at assumed interest rate of 5% over 10 year period beginning from date of occupancy.
- (3) Tax Credits sold at a discounted rate of 12%.
- (4) Assumed Federal Tax Rate of 39% and State Tax Rate of 9% for a blended tax rate of 45%.

The Grow New Jersey Program: \$100 million project

Value of Sale of Credits	Annual Tax Credit	Present Value of Tax Credit
Total Project Cost: \$100,000,000		
Realization on Credit Sale: 88.0% (12% discount)	\$4,840,000 net after taxes (2020 – 2029)	\$30,747,022 or 30.7% of original cash outlay
Actual Realization: \$88,000,000		

Assumptions:

- (1) Project is funded in January 2016 and occupancy begins in January 2019. First eligible for credit in 2020 and final in 2029.
- (2) Discounted for Present Value calculation at assumed interest rate of 5% over 10 year period beginning from date of occupancy.
- (3) Tax Credits sold at a discounted rate of 12%.
- (4) Assumed Federal Tax Rate of 39% and State Tax Rate of 9% for a blended tax rate of 45%.



MD Anderson Cooper Cancer Center

Making Cancer History®

FAST FACTS MDAndersonCooper.org
855.MDA.COOPER (855.632.2667)

MD Anderson Cancer Center at Cooper is a partnership between Cooper University Health Care and The University of Texas MD Anderson Cancer Center. This game changing partnership for New Jersey, Pennsylvania, Delaware and beyond, was established in September 2013 and brought a leading regional cancer program and the nation's leading cancer program together to New Jersey to establish a fully-integrated program treating all types of cancers for patients in the Northeast.

Ranked as the No. 1 cancer hospital by *U.S. News & World Report's* "Best Hospitals" survey for the last seven years, MD Anderson also ranks first in the number of research

grants and total amount of grant funds awarded by the National Cancer Institute. MD Anderson Cancer Center at Cooper is poised to be the region's leading provider of outstanding cancer prevention, screening, diagnostic and treatment services.

.....

What This Partnership Means for Patients

- Cancer care using MD Anderson's proven treatment plans
- Access to more clinical trials
- Treatment by MD Anderson at Cooper physicians

Cooper University Health Care

One of the largest health systems in southern New Jersey with over 100 outpatient offices and its flagship, Cooper University Hospital, located in Camden, NJ. It is the premier, tertiary-care, teaching hospital in the region.

Cooper is a leader in medical education and research with the established Cooper Medical School of Rowan University, the only four-year allopathic medical school in South Jersey.

Cooper is renowned for signature programs in cardiology, cancer, critical care, pediatrics, trauma, orthopaedics and neurosciences.



Employees

- 5,788

Licensed Beds

- 600

Medical Staff

- Physicians: 751
- University Physicians: 501
- Residents and Fellows: 287

Patient Volume

- Hospital Admissions: 26,400+
- Emergency Room Visits: 76,709+
- Outpatient Visits: 486,000+

The University of Texas MD Anderson Cancer Center

A comprehensive cancer center located in Houston on the campus of the Texas Medical Center. MD Anderson Cancer Center is one of the world's most respected centers devoted exclusively to cancer patient care, research, education and prevention.

Today, MD Anderson is one of 41 National Cancer Institutes designated by Congress. For nine of the past 11 years, including 2012, MD Anderson has ranked No. 1 in cancer care in the "Best Hospitals" survey published by *U.S. News & World Report* and has been ranked either first or second every year in this survey since its inception.

Patient Care

In 2012, approximately 115,000 people – nearly one-third of them new patients – sought care from MD Anderson.

The multidisciplinary approach to treating cancer was pioneered at MD Anderson. This brings together teams of experts across disciplines to collaborate on the best treatment plan for each patient.

Employees

- 19,000+

Licensed Beds

- 616

Patient Volumes

- Hospital Admissions: 26,726
- Outpatient Visits, Treatments, Procedures: 1,281,489

Medical Staff

- Faculty: 1,600
- Clinical Residents, Fellows: 1,187
- Research Trainees: 1,714

Research

The research program is considered one of the most productive in the world aimed solely at cancer. Last year, MD Anderson conducted more than \$647 million in cancer research. It ranks first in research grants awarded by the National Cancer Institute.

(Continues on reverse side)

The commitment of two with a focus on one. You.

A Team Approach to Cancer Care

A collaborative approach to cancer care starts with teams of cancer professionals who work together to develop the ideal treatment plan for each patient through multi-disciplinary, disease-site specific cancer programs.

Advanced Technology

Advanced cancer diagnostic and treatment technologies are available to aid in diagnosis and treatment, including:

- CyberKnife® radiosurgery
- Gamma Knife Perfexion radiosurgery
- Intensity-Modulated Radiation Therapy
- Brachytherapy
- PET-CT
- Digital mammography
- MRI and MRI-guided biopsy
- Senobright contrast enhanced spectral mammography
- daVinci® Robotic surgery

Supportive Care Services

Support services assist patients from treatment to recovery and through survivorship, including complementary medicine, behavioral health, palliative care, nutrition, and social work services.

Cancer Education, Prevention and Screening

Community events and educational programs focus on cancer awareness, prevention, detection and treatment. Educating practicing physicians through continuing medical education events is a priority. Cooper also offers competitive fellowship training programs in medical oncology and gynecologic oncology.

The Cancer Prevention Program provides cancer risk assessments, screening exams based on genetics, age and gender, and personalized risk-reduction strategies, including chemoprevention. Free screenings for breast, cervical, prostate and colorectal cancer are provided to thousands of South Jersey residents each year. Our screening programs ensure that no one goes without critical cancer screenings because of financial barriers.

Building Details

Level One

- Valet Parking
- Lobby
- Café
- Radiation Oncology
 - 5 Exam Rooms
 - 2 Linear Accelerators
 - High Dose Rate Brachytherapy
 - 2 Consult Rooms
- Diagnostic Imaging
 - PET/CT
 - MRI (shelled space)
- Academic/ Administrative Offices

Level Two

- Multidisciplinary Clinic
 - 19 Exam Rooms
 - Shared Work Rooms
 - 5 Consult Rooms
 - 1 Procedure Room
- Business Operations
- Patient Access Call Center
- Revenue Cycle
- Conference Rooms
- Academic/ Administrative Offices

Level Three

- Infusion Services
 - 2 Private Rooms
 - 14 Bays
 - 1 Group Infusion Area
- Pharmacy
- Laboratory
- Patient Support Services
- Clinical Research Offices
- Cancer Registry
- Academic/ Administrative Offices

Level Four

- Shell Space for Future Growth

Cancer Care Locations:

- MD Anderson Cancer Center at Cooper Two Cooper Plaza, 400 Haddon Avenue Camden, New Jersey 08103
- MD Anderson Cancer Center at Cooper Voorhees 900 Centennial Boulevard, Building 1 Voorhees, New Jersey 08043

Contact Information:

855.MDA.COOPER or 855.632.2667
MDAndersonCooper.org

KIPP: COOPER NORCROSS ACADEMY

Campus Fact Sheet

About KIPP Cooper Norcross Academy

New Jersey's first renaissance school, KIPP Cooper Norcross Academy in Camden, N.J., was established under the state's Urban Hope Act, which created a pilot program to provide students in three struggling school districts – Camden, Newark and Trenton – access to new, quality public schools in their communities. The academy was created in partnership with KIPP, one of the most renowned, national networks of free, open-enrollment, college preparatory public charter schools; The Cooper Foundation, the charitable arm of Cooper University Health Care, and the Norcross Foundation. The new school is located on the site of the Lanning Square Family School, which was closed in 2002. The Urban Hope Act was sponsored by Rep. Donald Norcross, formerly a state senator, and former Assemblyman Angel Fuentes and Assemblyman Gilbert "Whip" Wilson.

About the Lanning Square Campus

The new, 110,000-square-foot campus opened in 2015 and will provide guaranteed enrollment for students in grades Pre-K through 8th living in the Lanning Square and Cooper Plaza neighborhoods. The school is currently serving approximately 700 students in pre-kindergarten, kindergarten and first grade and grades fifth through eighth. In addition, the Camden School District is using the building to serve children in grades second, third and fourth.

The Camden network will include three additional schools: an elementary school, middle school and a high school, eventually serving 2,800 students.

Project Cost: \$45 million

Cost to Attend: \$0

School Includes:

 Cafeteria and auditorium space, gym, modern technology, science labs, a music room, playing fields, an outdoor basketball court and a play area for younger students.



College Prep Curriculum: The academic program provides a rigorous college preparatory curriculum beginning in kindergarten.



More Time: The normal school day is from 7:30A.M. to 4:30P.M. (elementary) and 7:15A.M. to 4:15P.M. (middle) with an after school program, select Saturday classes during the year, and an overall 11 month educational program.



iPads and Tech: Our students have great teachers using cutting edge practices, including the best in the latest technology. Students use iPad education programs and play online math games. Teachers use SMART boards for interactive whole-group instruction.



Whole Student Learning: In addition to a rigorous academic program, our students participate in sports, visual and performing arts, Spanish, community projects and field trips.



Parent Access to Teachers: Families have the cell phone number and email addresses of every teacher and leader in the school.



Progress Reports: Report cards go home bi-weekly and show over 100 data points, from attendance to behavior to academic progress.



Support to and Through College: Students will be able to matriculate into our middle and high schools, which will open over the next few years. Over 77 percent of KIPP New Jersey alumni matriculated to college (of students who were with KIPP in 8th grade), where they get a dedicated KIPP Through College counselor until graduation day.



Cooper University Health Care and Cooper Medical School of Rowan University: Cooper University Health Care and the Cooper Medical School of Rowan University will continue to provide unique opportunities for mentoring and programs for the students.

Apply, enroll and learn more at www.kippnj.org.



Cooper Medical School of Rowan University



The next generation of medical education

About Rowan University

Founded in 1923, Rowan University is an award-winning public institution with campuses in Glassboro, Camden and Stratford, New Jersey. It offers bachelor, master and doctoral degrees to 14,400 students in 107 programs in 11 academic divisions.

About Cooper University Health Care

Cooper University Health Care, founded in 1887, provides comprehensive health care throughout South Jersey and is renowned for signature programs in cardiology, cancer, critical care, neurosciences, orthopedics, pediatrics, and trauma. Cooper's flagship, Cooper University Hospital is the core clinical campus for CMSRU.

Vision

Cooper Medical School of Rowan University will distinguish itself as a leader in medical education with a programmatic emphasis on patient-centered care, patient safety, innovative healthcare delivery systems, research and preventive health programs that meet the needs and challenges of patient care in the 21st century.

History

A partnership between Rowan University and The Cooper Health System, Cooper Medical School of Rowan University (CMSRU) opened in summer 2012. It was the first new medical school in New Jersey in over 35 years and the only four-year MD-granting medical school in South Jersey. CMSRU is proudly mission-driven, focused on developing highly skilled and socially conscious physician leaders who value a patient-centered, team approach to health care. Its innovative curriculum provides students with small-group, self-directed learning and early and continuous patient care experiences, beginning the third week of medical school. Paul Katz, MD, is dean of CMSRU and Annette C. Reboli, MD, serves as vice dean. CMSRU earned Provisional Accreditation from the Liaison Committee on Medical Education in June 2014.

CMSRU mission and core values

Cooper Medical School of Rowan University is committed to providing humanistic education in the art and science of medicine within a scientific and scholarly community in which inclusivity, excellence in patient care, innovative teaching, research, and service to our community are valued.

Core values include a commitment to: diversity, personal mentorship, professionalism, collaboration and mutual respect, civic responsibility, patient advocacy, and life-long learning.

Camden is our classroom. Camden is our home.

CMSRU is located in Camden, a city where basic needs such as housing, food, healthcare and education go unmet for many residents. CMSRU is helping close this gap by educating new physicians who will practice regionally, as well as through the creation of new programs where students and faculty can provide care, resources and services to the community. Already noted as a "hot spot" for progressive approaches to addressing community health, Camden provides an ideal setting for exposing students to diverse cultures and socioeconomic groups with a range of social, emotional and medical needs.



Curriculum

CMSRU's medical education curriculum is a seamless continuum over four years, integrating knowledge of basic science concepts, early clinical experience and patient care, self-directed learning, teamwork and medical and non-medical activities for the greater community's benefit. The curriculum ties to the mission and vision of CMSRU, preparing students to become physicians, educators and leaders in their communities. Coursework is divided into two phases: "Foundation and Integration" during Phase 1 and "Application, Exploration and Advancement" in Phase 2. Highlights include:

- The Ambulatory Clerkship, a medical clinic where students are the primary caregivers to underserved patients, beginning the third week of medical school and continuing weekly through all four years.
- Week on the Wards, which provides students with early exposure to medical care in an inpatient hospital.
- Small group, facilitated learning through Active Learning Groups
- Interprofessional Education to foster collaborative work across professions and enhance students' understanding of team-based care.
- Built-in, mandatory service learning time to encourage student-community engagement and help students understand firsthand the range of socio-economic conditions affecting Camden residents.
- Cooper Longitudinal Integrated Clerkship (CLIC), CMSRU's modern approach to the traditional clinical rotation phase of medical education, allows CMSRU students to participate in the comprehensive care of patients over time, to develop professional relationships with clinicians, and meet the year's core clinical competencies across multiple disciplines.

Contact Us:

Office of the Dean
856-361-2800
rowan.edu/CooperMed



Students

Currently, 182 students are enrolled at CMSRU as first, second and third year medical students. The school is gradually increasing its class size until it reaches total enrollment of about 400 students.

CMSRU is committed to providing an academic and work environment where diversity is celebrated, and to fostering access to medical education for learners from all walks of life. CMSRU's students bring with them a wealth of diverse life experiences, but all share the drive to become successful physicians and the passion to effect change in their communities.

CMSRU student body snapshot	Class of 2016	Class of 2017	Class of 2018
From New Jersey	67%	65%	74%
Underrepresented in medicine	22%	22%	19%
Attended a university designated "Most Competitive or Highly Competitive"	75%	71%	70%
Significant community service experience	100%	100%	100%
Gender	58% female 42% male	55% female 45% male	50% female 50% male
Age range	22-36	22-36	21-46
Speaks a language in addition to English	66%	43%	36%

Faculty

At the heart of CMSRU's scientific and scholarly community—and the driving force behind the school's dynamic curriculum—is the school's outstanding faculty. CMSRU has more than 500 clinical and basic science faculty in 17 departments. They are experienced medical educators with discipline-specific knowledge.

CMSRU faculty snapshot	
Total faculty	64 Biomedical Science 518 Clinical
Total dollars in research funding	\$9.6 million (FY 2013-2014)
Number of scholarly research publications	433 (FY 2013-2014)

Medical Education Building

CMSRU's Medical Education Building is located on the Cooper Health Sciences Campus on South Broadway, between Benson and Washington Streets in Camden. The \$139 million building, which opened in July 2012, was designed for CMSRU's curriculum with spaces and technologies to support faculty and students in their educational process.

Features:

- 25 Active Learning Rooms
- 250-seat auditorium
- A Clinical Simulation Center
- Research and teaching labs
- Dedicated space for student wellness activities including quiet meditation